

Annual Work Plan 2016

Project Title:	Strengthening the Rule of Law Project (SRLP)
OP/Country Programme Outcome:	CPAP 46: Rule of law and public security institutions strengthened to enhance public trust and social stability and provide improved safety and security, including measures to address transitional crimes and trafficking.
Country Programme Output:	CPAP 4.2.1: Formal and alternative access to justice and rule of law mechanisms strengthened, with a focus on the rights of women and vulnerable population.
<i>(Those linked to the project and extracted from the CPAP)</i>	
Project Outputs:	1: Access to justice, legal aid and representation mechanism for men, women and vulnerable groups in Malakand improved 2: Informal justice mechanisms provide fair and effective services, in accordance with the Pakistan constitution and human rights standards 3: Improved capacity of courts to provide effective and timely justice services to the people. 4: The criminal justice system is enhanced through improved police service to local communities and office of prosecution 5: Knowledge material and data through research, monitoring and evaluation for internal and external consumption developed to support program visibility and policy
<i>(Those that will result from the project and are taken from the Project Strategy)</i>	
Implementing Partner:	UNDP

United Nations Development Programme

Responsible Parties:

UNDP, University of Malakand, University of Peshawar, Khyber Pakhtunkhwa Judicial Academy, Institute of Management Sciences, Forensic Science Laboratories of Swat and Peshawar

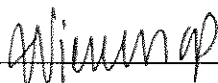
Project Brief Description

SRLP will assist in promoting rule of law through provision of support to the justice and security sectors in Khyber Pakhtunkhwa (KP) Province. It aims to promote an enabling environment, which will deepen the on-going efforts to secure peace and stabilization. Under the Project, assistance will be provided for institutional and capacity development to rule of law institutions to ensure effective and speedy provision of justice and security services. SRLP will also work with the informal justice institutions so that dispute resolution is trusted by the local communities, while helping to create forums for dialogue and developing a strategy between formal and informal mechanisms. Combined, the activities and outputs under the program are designed to enhance confidence and trust of the local communities in rule of law institutions, particularly the local Police. In doing so, UNDP will engage with key stakeholders in KP including the Judiciary, Police Department, Local Governments Department, Prosecution, bar associations, *jirgas*, CSOs and partners with on-going justice initiatives.

<p>Programme Period: 2013-2017</p> <p>Atlas Award ID: 00061652</p> <p>Atlas Project ID: 00078193; 00094184 (EU)</p> <p>Start date: October 2011</p> <p>End Date: December 2018</p> <p>PAC Meeting Date: 17 June 2010</p> <p>Project Board Meeting Date:</p>	<p>2016 AWP budget:</p> <table> <tr> <td>Total resources required</td> <td><u>\$9,064,472</u></td> </tr> <tr> <td>Total allocated resources:</td> <td><u>\$9,064,472</u></td> </tr> <tr> <td>• Regular</td> <td></td> </tr> <tr> <td>• Other:</td> <td></td> </tr> <tr> <td> • Donor (EU)</td> <td><u>\$4,512,116</u></td> </tr> <tr> <td> • Donor (SDC)</td> <td><u>\$2,782,395</u></td> </tr> <tr> <td> • KPK Government</td> <td><u>\$ 127,720</u></td> </tr> <tr> <td> • Donor (US-INL)</td> <td><u>\$1,508,590</u></td> </tr> <tr> <td> • Donor (DFID-FCO)</td> <td><u>\$ 133,650</u></td> </tr> </table>	Total resources required	<u>\$9,064,472</u>	Total allocated resources:	<u>\$9,064,472</u>	• Regular		• Other:		• Donor (EU)	<u>\$4,512,116</u>	• Donor (SDC)	<u>\$2,782,395</u>	• KPK Government	<u>\$ 127,720</u>	• Donor (US-INL)	<u>\$1,508,590</u>	• Donor (DFID-FCO)	<u>\$ 133,650</u>
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Agreed by [Implementing Partner – NPD - NIM projects only]:

Agreed by UNDP (CD / DCD-P):



Annual Work Plan 2016

Project ID: 00078193

Project Title: Strengthening the Rule of Law Project (SRLP)

EXPECTED OUTPUTS	PLANNED ACTIVITIES	RESPONSIBLE PARTY	PLANNED BUDGET	
			Funding Source	Amount
<p>And baseline, associated indicators and annual targets</p> <p>Output 1: Access to justice, legal aid and representation mechanism for men, women and vulnerable groups improved.</p> <p><i>Indicator 1.1:</i></p> <p><i>Extent to which bar rules are amended for pro bono services provision to vulnerable groups and made functional</i></p> <p><i>Scale: 1 = Inadequate rules requiring pro bono work</i></p> <p><i>Scale: 2 = amended rules ratified</i></p> <p><i>Scale: 3 = amended rules are operationalized in KP</i></p> <p><i>Scale: 4 = increased no of people availing legal aid services in KP</i></p> <p><i>Baseline 1.1:</i></p> <p><i>Scale 1 = Inadequate rules requiring pro bono work</i></p> <p><i>Target 1.1:</i></p> <p><i>Scale: 2 = amended rules ratified</i></p> <p><i>Indicator 1.2:</i></p> <p><i>Number of indigent clients accessing quality legal aid services</i></p>	<p><i>List activity results and associated actions</i></p> <p>Activity Result 1.1.1. Improved legal aid system serving the needs of poor, vulnerable and marginalized communities.</p>			
	<p>Action 1.1.1.a. 14 Consultative meetings held with stakeholders at district, provincial and national level to activate legal aid committees under bar councils, district legal empowerment committees and improve coordination between district legal empowerment committees and other legal aid providers</p>	NGOs/UNDP	SDC	47,000
	<p>Activity Result 1.2.1. Bar associations undertake more pro-bono cases.</p>			

<p><i>Increased</i></p> <p>Baseline 1.2:</p> <p>9,572 number of clients accessing legal aid services (litigations, referrals and legal advice/consultations) in 2015</p> <p>Target: 1.2:</p> <p>13,532 number of clients accessing legal aid services (litigations, referrals and legal advice/consultations) by the close of 2016</p>	<p>Action 1.2.1 a. A training manual to improve legal services for Lawyers upgraded and 4 trainings conducted.</p> <p>Action 1.2.1 b. Bar Council and bar associations provided access to online law resources, up-to-date law books, journals, minor repair, furniture, IT equipment, including female bar rooms / spaces (library) refurbished in project districts.</p> <p>Action 1.2.1 c. Incentives provided to lawyers to support indigent population to file cases in courts</p>	UNDP	SDC	Local consultant (71300)	30,000
					160,000
<p>Indicator 1.3:</p> <p><i>Number of people given awareness of legal rights</i></p> <p>Baseline 1.3:</p> <p>79,693 number of people given awareness of legal rights by the end of 2015</p> <p>Target 1.3:</p> <p>100,693 people given awareness of legal rights by close of 2016</p>	<p>Activity Result 1.3.1. Increased legal Awareness among communities, especially vulnerable groups.</p> <p>Action 1.3.1 a. NGOs, bars and law schools supported to engage team, conduct legal awareness & clinics, provide consultations in communities, shelter homes, educational institutions and camps for refugees and displaced persons.</p> <p>Action 1.3.1 b. Operational support provided to legal aid desks to function effectively.</p> <p>Action 1.3.1 c. Media campaigns launched and materials on legal rights and laws disseminated to educate communities with special focus on women's, children, students and displaced persons' rights</p>	NGOs	SDC	Contractua I Services Comp (72100), Micro credit Grants (72600)	0
					515,000
		NGOs	SDC	Contractua I Services Comp (72100), Micro credit Grants (72600)	22,000
		NGOs, University	SDC	Contractua I Services Comp (72100), Micro	30,000

				credit Grants (72600)	20,000
<p><i>Indicator 1.4:</i> <i>Number of female lawyers and female law graduates entering mainstream legal practice increased.</i></p> <p><i>Baseline 1.4:</i> <i>40 women in the legal profession</i></p> <p><i>Target 1.4:</i> <i>45 women in the legal profession</i></p>	<p>Activity Result 1.4.1. Provision of support to women to encourage them for participation in the legal profession</p> <p>Action 1.4.1 a. Female law students, graduates and lawyers supported through provisions of scholarships, stipends and grants</p>	<p>University Bar Council/University</p>	<p>SDC</p>	<p>LOA (72600) LOA (72600)</p>	<p>57,000 12,000</p>
<p><i>Indicator 1.5:</i> <i>number of law students providing community services increased</i></p> <p><i>Baseline 1.5:</i> <i>15 law student providing community services in 2015</i></p> <p><i>Target 1.5:</i> <i>20 law students providing community services</i></p>	<p>Activity Result 1.5.1. Indoctrinating law students into a culture of community service</p> <p>Action 1.5.1 a. One 5 days training conducted for the law students involved in clinical legal education. Action 1.5.1.b. Twenty legal awareness sessions organized in educational institutions by law students supervised by faculty.</p>	<p>University</p>	<p>SDC</p>	<p>LOA (72600)</p>	<p>10,000 12,000</p>
Sub Total					1,085,000

<p>Output 2. Informal Justice mechanisms provide fair and effective services, in accordance with the Pakistan Constitution and human rights standards</p>	<p>Activity Result 2.1.1. Support the formulation of rules and procedures, training road map, public awareness raising, performance monitoring and evaluation of statutory ADR mechanism.</p>			
<p>Indicator:2.1: <i>The extent to which the DRCs are compliant with international ADR standards</i></p> <p>Scales: <i>Scale:1=Limited compliance (arbitrary decision making, lack of awareness of laws, human rights issues)</i> <i>Scale:2=Moderate compliance (adherence to mediation standards, sensitization of members on role and domain system in place)</i> <i>Scale:3= Fully compliant (Mediation as a standard practice, implementation of rules of business, referral system established)</i></p>	<p>Action 2.1.1.a Development of Training Manual for the panel of conciliator</p> <p>Action 2.1.1.b Support the development of training plan and conduct training for all DRC members</p> <p>Action 2.1.1.c Support establishment of short courses on conflict resolution and peace building at local university</p> <p>Action 2.1.1.d Develop a communication strategy for the DRCs and roll out in all districts</p> <p>Action 2.1.1.e Designing and printing of DRC's training manuals, ROBs and other information material</p> <p>Action 2.1.1.f To assess capacity and functionality of DRCs</p> <p>Action 2.1.1.g Support review of the draft rules, training manual and facilitate TOT</p>	UNDP	EU	Local Consultant 71300
		UNDP	EU	2,284
		UNDP	EU	132,450
		UNDP	EU	66,225
		UNDP	EU	16,556
		UNDP	EU	12,583
		UNDP	EU	9,934
		UNDP	EU	11,589
	<p>Activity Result 2.2.1 Support community paralegal development for effective ADR service as well as monitoring</p>			
<p>Indicator 2.2: <i>Extent to which paralegals are systematically trained to provide</i></p>				

<p><i>community based services.</i></p> <p><i>Scales:</i> Scale 1= No certificate training course for paralegals Scale 2= A certificate training course developed and offered to public Scale 3= Number of paralegal trained and providing services Scale 4= Number of people benefiting from paralegal services</p> <p><i>Baseline 2.2:</i> Scale 1= No certificate course for paralegals Target 2.2. Scale 3: 170 paralegals trained and providing services</p>	<p>Action 2.2.1.a Printing & designing of paralegals course developed by consultant</p>	<p>University</p>	<p>EU</p>	<p>Audio, Visual Communication (74200)</p>	<p>5,775</p>
	<p>Action 2.2.1 b After identification of individuals, financial support provided to local community members to undertake university based paralegal training</p>	<p>University, NGO</p>	<p>EU</p>	<p>Contractual Services (72100)</p>	<p>109,649</p>
	<p>Action 2.2.1.c Monitoring of community paralegal is undertaken with support of Bar, university faculty and local NGO</p>	<p>NGO</p>	<p>EU</p>	<p>Micro Credit Grants (72600) Contractual Services (72100)</p>	<p>3,070</p>
	<p>Action 2.2.1 d Support a forum/workshop to bring divisional community paralegals together to share experiences, map challenges and identify areas for further training</p>	<p>NGO</p>	<p>EU</p>	<p>Micro Credit Grants (72600) Contractual Services (72100)</p>	<p>14,265</p>
	<p>Action 2.2.1 e Establish and support network of community paralegals as an official entity</p>	<p>NGO</p>	<p>EU</p>	<p>Contractual Services (72100), Comp (72100), Furniture and equipment (72200) Contractual Services (72100) Furniture</p>	<p>10,965</p>
		<p>EU</p>	<p>Contractual Services (72100) Furniture</p>	<p>16,447</p>	

					and equipment			
	Action 2.2.1 f Conference to share experiences and paralegal models across the country, with international expertise	UNDP, NGO	EU	Contractual Services (72100)	42,895			
							EU	26,490
							EU	16,556
<p>Indicator: 2.3: No of District courts, DC offices and Tehsil and District Nazim and Naib Nazim offices have access to IEC materials and judicial guidelines on ADR</p> <p>Baseline: No judicial guidelines available in the mentioned offices</p> <p>Target: 26 District courts, DC offices and Tehsil and District Nazim and Naib Nazim offices have access to judicial guidelines on ADR (3000 copies of IC materials and 500 Judicial guidelines)</p> <p>Indicator: 2.4: Extent to which course established and functional on conflict resolution and peace building at a local university</p> <p>Scale: 1: Not available (no established course available) 2: Available (course established and available) 3: Functional (students and professionals attending the course)</p> <p>Baseline: scale 1: Not available (no established course available) Target: Scale 2: Available (course established and available)</p>	<p>Activity Result 2.3.1. Support the Judiciary to implement ADR via development of guidance/bench order on ADR as well ADR certification course at KP Judicial Academy for judges and lawyers</p>	UNDP, NGO	EU	Contractual Services (72100)	10,000			
							EU	49,448
							EU	65,400
						Sub Total	622,582	

<p>Output 3: Improved capacity of courts to provide effective and timely justice services to the people.</p>	<p>Activity Result 3.1.1 Knowledge and skills of judges and court staff enhanced for better service delivery.</p>				
<p><i>Indicator 3.1:</i> <i>The extent to which the capacity of the judges and court staff is enhanced in terms of evidenced based decision making and in reducing case backlogs.</i> <i>Scale 1= No specialized trainings available for judges and court staff at Khyber Pakhtunkhwa Judicial Academy (KPJA)</i> <i>Scale 2=Specialized trainings designed for judges and court staff based on a needs assessment</i> <i>Scale 3=specialized trainings conducted and evaluated</i> <i>4=judges and court staff make regular use of the leanings and skills from specialized trainings</i> <i>Baseline 3.1:</i> <i>Scale 1=No specialized trainings available for judges and court staff at KPJA</i> <i>Target 3.1:</i> <i>Scale 3=specialized trainings conducted and evaluated</i></p>	<p>Action 3.1.1 a Conduct needs assessment of KPJA and Provide institutional support to KPJA and high court</p> <p>Action 3.1.1. b Capacity building of judges and court staff on special courses and upgraded training manuals develop training courses on forensics, gender and juvenile.</p> <p>Action 3.1.1. c A conference held on female right to inheritance.</p>	<p>UNDP</p> <p>KPJA</p> <p>University</p>	<p>SDC</p> <p>SDC</p> <p>SDC</p>	<p>Contractual services (72100)</p> <p>Contractual services (72100)</p> <p>Contractual services (72100)</p>	<p>5,000</p> <p>119,000</p> <p>15,000</p>
<p><i>Indicator 3.2:</i> <i>Increased capacity of KPJA to conduct publishable research on rule of law</i> <i>Scales 1:=No existing capacity (no allocated research staff)</i> <i>Scale2 = Limited capacity (one or two staff working on adhoc basis)</i></p>	<p>Activity Result 3.2.1 Strengthen the KPJA Research Wing's functions</p>				

<p>Scale 3= moderate capacity (more than two dedicated staff working with the research wing Scale 4=full capacity (three or more permanent staff working under the research wing)</p> <p>Baseline 3.2: Scale 1=no capacity Target 3.2: Scale 3: Two dedicated staff working with the KPJA Research Wing (KPJARW)</p>	<p>Action 3.2.1.a Research wing in judicial academy strengthened via institutional and personnel support</p>	<p>KPJA/UNDP</p>	<p>SDC</p>	<p>Contractual services (72100)</p>	<p>14,000</p>
<p>Sub Total</p>			<p>SDC</p>	<p>Contractual Services 72100</p>	<p>10,000</p>
<p>163,000</p>					
<p>Output 4 The criminal justice system is enhanced through improved police service to local communities and office of prosecution</p>	<p>Activity Result 4.1.1. Support the capacity of selected districts to formulate and implement annual district policing plans with engagement at the divisional level.</p>				
<p>Indicator 4.1: Extent to which the police is capacitated to develop and implement district police plans</p> <p>Scales: Scale:1=no capacity to develop and implement district police plans (no consultations held with the community and no plans in place) Scale:2=Limited capacity (public consultations held, objectives for the plans identified) Scale :3=Improved capacity (district police plans developed)</p>	<p>Action 4.1.1 a. Public consultative development of district police plans undertaken for local district level police station management, with divisional level oversight and Central Police Office approval and subsequent dissemination to public including capacity building for plan formulation (encompassing police station management, operations, gender-responsive policing community policing, M&E, etc) and implementation</p>	<p>UNDP</p>	<p>EU</p>	<p>Workshop (75700)</p>	<p>3,070</p>
			<p>EU</p>	<p>Workshop (75700)</p>	<p>4,167</p>
			<p>EU</p>	<p>Workshop (75700)</p>	<p>1,645</p>

<p><i>Scale: 4=Efficient Capacity (district police plans developed by all selected police stations, implemented and monitored)</i></p> <p><i>Baseline: 4.1:</i></p> <p><i>Scale: 3= Improved capacity (district police plans developed)</i></p> <p><i>Target: 4.1:</i></p> <p><i>Scale: 4=Efficient Capacity (district police plans developed by all selected police stations, implemented and monitored)</i></p> <p><i>Indicator 4.2:</i></p> <p><i>Number of female police personnel increased along the 'mainstream' policing chain within police stations</i></p> <p><i>Baseline 4.2:</i></p> <p><i>less than 1% in the mainstream</i></p> <p><i>Target 4.2:</i></p> <p><i>2% increase by the close of 2016</i></p>	<p>Action 4.1.1.b. Support a local threat assessment analysis system to inform district police plan development via expert advice and capacity building of police to gather data and undertake analysis</p>	UNDP	EU	Local Consultant (71300)	23,026
	<p>Action 4.1.1 c. Support district police to undertake data management/analysis of crime statistics, encompassing all crimes and to be shared at divisional level (software)</p>	UNDP	EU	Contractual Service Comp (72100)	21,930
	<p>Action 4.1.1 d. Monitoring progress of plan implementation through supporting senior level police review, with particular focus on gender responsiveness.</p>	UNDP	EU	Workshop (75700)	6,579
	<p>Activity Result 4.2.1. Support greater representation of women along the 'policing chain' within district police stations</p>				
	<p>Action 4.2.1 a. Based on needs assessment; undertake training of female police officers as a means to build capacity for a range of positions within the station and into 'mainstream' policing.</p>	UNDP	EU	Contractual Service Comp (72100)	140,333
	<p>Action 4.2.1 b. Support the implementation of the National Gender Responsive Policing Plan in KP province via exploring way forward with the KP Police (e.g. work plan development)</p>	UNDP	EU	Workshop (75700)	877
	<p>Action 4.2.1 c. Training of male police officers on gender-responsive policing with mentoring structure set up and linked to performance appraisal at district level.</p>	UNDP	EU	Contractual Service Comp (72100)	197,368
	<p>Action 4.2.1.d. Support district-level police for interactive media/communication</p>	UNDP	EU	Contractual Service	27,961

strategy for female public on services available				Comp (72100)	
Action 4.2.1 e. Feasibility study and establishment of <i>dar-al-aman</i> (shelter) for women victims of crime in Malakand Division. Civil work, furniture and equipment to be supplied.	UNDP	EU		Construction Serv Non UN (73200), Furniture and equipment (72200)	0
Action 4.2.1 f. Engage with divisional and district police to prevent and respond to crimes against women sensitively through standard operating procedures (SOPs)	UNDP	EU		Local Consultant (71300)	6,579
Action 4.2.1 g. Provide furniture and equipment for female reception desks/spaces with mentoring of police deployed to these desks (via trained senior police station officers, e.g. SHO, DSP, as well as tailored support from the Joint EU-UNDP Program staff).	UNDP	EU		Furniture and equipment (72200)	82,984
Action 4.2.1 h. International policing specialist will provide expert advice related to initiatives for the police on gender responsive policing (SOPs, Policy amendment, data analysis, training, mentoring etc)	UNDP	EU		International Consultant (71200)	47,800
Activity Result 4.3.1. Support the implementation of community policing through regular public consultation on local security & justice issues, facilitation of public events, provide immediate response to local concerns as feasible and feed into policy making at Divisional and Central Police Office level, including reporting on public					0

Indicator 4.3:

Extent to which trust and accountability established between police and the community

Scale:

Scale: 1=Limited engagement of the police with community (no formalized platforms for interactions of community with the

police)
 Scale:2= moderate engagement of the police with community (community policing forums established by the police with communities)
 Scale:3=regular engagement of the police with community (scheduled meetings held in a planned manner with designated focal points and set agendas)
 Scale:4= effective engagement of the police with community (established forums address trust and accountability)
 Baseline: 4.3:
 Scale:2= moderate engagement of the police with community (community policing forums established by the police with communities)
 Target: 4.3:
 Scale:3=regular engagement of the police with community (scheduled meetings held in a planned manner with designated focal points and set agendas)

consultations and participation for provincial policy dialogues						
Action 4.3.1 a. Hold regular Community Policing Forums (CPF) in all districts, including women-only forums, with work plans and tracking of issues	UNDP	EU	Contractual Service Comp (72100)	70,998		
Action 4.3.1 b. Establish e-mechanism within district police stations to track and respond to issues raised at community policing forums.	UNDP	EU	Contractual Service Comp (72100)	49,342		
Action 4.3.1 c. Minor <i>thana</i> infrastructure support as needed to facilitate community engagement (e.g., investigation, administration and management office and gender responsive policing desk)	UNDP	EU	Construction serv Non UN (73200)	208,333		
Action 4.3.1 d. Support meetings at divisional level to discuss policy implications/recommendations from CPF engagement and to be raised for Police Management Board, Central Police Office (CPO), as well as regular quarterly reporting to be shared with Divisional level for onward submission to CPO)	UNDP	EU	Workshop (75700)	1,316		
Action 4.3.1 e. Hold community events (sports, competitions, cultural)	UNDP	EU	Contractual Service Comp (72100)	6,579		
Action 4.3.1 f. Support awards ceremony for recognition of good policing practice and community engagement of the year (police and public awards)	UNDP	EU	Contractual Service Comp (72100)	10,965		
Action 4.3.1 g. Support development of effective media outreach strategy, e.g. radio, pamphlets, participating in UNDP-	UNDP	EU	Contractual Service	18,421		

supported mobile legal clinics, via consultation at divisional and district levels				
Action 4.3.1 h. Explore and consult with all relevant stakeholders, KP Police (HQ, divisional, district, levels), PSPC, district local government actors and local private sector, on how CPLC, CPFs, community wardens can work together, with an eye for a stakeholder approved roadmap on the way forward	UNDP	EU	Contractual Service Comp (72100)	13,158
Action 4.3.1 i. Provide furniture & equipment to thana as needed to facilitate community engagement (e.g. community police desk).	UNDP	EU	Furniture and equipment (72200)	126,096
Action 4.3.1 j. Training Support to female police personnel on core functions to improve capacity		EU		49,669
Action 4.3.1 k. Specialized training to female police personnel on crime scene management and preservation of forensic evidence		EU		33,113
Action 4.3.1 l. Support women justice sector forums to improve coordination and advocacy for promotion of women in justice sector		EU		11,038
Action 4.3.1 m. Conduct outreach activities to encourage young women and girls to join the justice sector (job fairs, speaking engagements and documentaries)		EU		16,556
Action 4.3.1 n. Conduct outreach activities to encourage young women and girls to join the justice sector (01 documentary)		EU		11,038
Action 4.3.1 o. Development of training curriculum on the competitive exams to increase the number of female police personnel (International Consultant)		EU		60,706

<p>Indicator 4.4: Extent to which police applies modernized techniques in case reporting, recording, and accountability</p> <p>Scales: Scale:1=Minimal application of modernized techniques (functional systems with manual entry and limited to district level) Scale:2=Limited application of modernized techniques (functional system installed and piloted) Scale:3=Moderate application of modernized techniques (functional system installed in selected districts) Scale:4=Efficient application of modernized techniques (fully functional system in place in all police stations and used for crime and incident management)</p> <p>Baseline: 4.4 Scale:1=Minimal application of modernized techniques (functional systems with manual entry and limited to district level)</p> <p>Target: 4.4 Scale:2=Limited application of modernized techniques (functional system installed and piloted)</p>	<p>Activity Result 4.4.1 - Support the implementation of a decentralized internal accountability system at police stations at district level through diversified complaint and tracking mechanisms, with linkages to central level</p>				
	<p>Action 4.4.1 a. Community outreach on FIR and new SMS system, which will enable greater public access to service.</p>	UNDP	EU	Contractual Service Comp (72100)	43,860
	<p>Action 4.4.1 b. Support implementation/roll-out of SMS (and telephonic) complaints system for public and follow-up mechanism within district police with linkage to Central Police Office (software).</p>	UNDP	EU	Contractual Service Comp (72100)	17,544
	<p>Action 4.4.1 c. Support implementation/roll-out of SMS (and telephonic) complaints system for public and follow-up mechanism within district police with linkage to Central Police Office</p>	UNDP	EU	Furniture and equipment (72200)	57,018
	<p>Action 4.4.1 d. Support the implementation of an automated First Information Report (FIR) tracking system at district police stations, which is accessible to senior police (divisional and above) as well as for public with files (software)</p>	UNDP	EU	Contractual Service Comp (72100)	13,158
<p>Action 4.4.1 e. Provide equipment & furniture for implementation of an automated First Information Report (FIR) tracking system at district police stations, which is accessible to senior police (divisional and above) as well as for public with files</p>	UNDP	EU	Furniture and equipment (72200)	36,184	

	<p>Action 4.4.1 f. Support KP Police's Directorate of Internal Accountability with operational support (software) with a special focus on ensuring the feeding in of district level complaints, as well as developing a standard operating procedure (SOP) for complaint receipts and monitoring</p>	UNDP	EU	Contractual Services Comp (72100)	17,544
	<p>Action 4.4.1 g. Support KP Police's Directorate of Internal Accountability with operational support (equipment & furniture) with a special focus on ensuring the feeding in of district level complaints</p>	UNDP	EU	Furniture and equipment (72200)	10,965
<p>Indicator 4.5: <i>Extent to which the police is capacitated through institutional support and training for better policing service delivery</i> Scales: <i>Scale:1=Limited capacity (Training curriculum not reviewed, no M&E system and strategy for training in place, limited trainings and skills, limited resources)</i> <i>Scale: 2=Moderate Capacity (training curriculum reviewed and amendments made, M&E strategy for training in place, limited resources)</i> <i>Scale:3=High Capacity (modified curriculum widely used for trainings, evaluation strategy and system for trainings in place, moderate resources in place)</i> <i>Scale: 4= Full Capacity (Trainings conducted on regular basis using the amended curriculum and evaluated for skill development and usage. Service delivery improved, resources</i></p>	<p>Activity Result 4.5.1. Strengthen skills capacity of KP Police to deliver better policing services</p>				
	<p>Action 4.5.1 a. Undertake training on needs basis with district level monitoring of application by senior officers.</p>	UNDP	EU	Contractual Services Comp (72100)	263,158
	<p>Action 4.5.1 b. With the KP Training Wing and clearance of the Police Policy Board, support the amendment of the Police Training Policy to enable trained personnel to maintain posts in areas trained to the extent possible via mini study. Presentation.</p>	UNDP	EU	Audio Visual Communication (74200)	329
	<p>Action 4.5.1 c. Undertake an audit and mapping of existing police training institutes in KP & map existing training tools & curricula.</p>	UNDP	EU	International Consultant (71200)	16,447
	<p>Action 4.5.1 d. Support the KP Police to develop a monitoring and evaluation strategy and system for training.</p>	UNDP	EU	International Consultant (71200)	24,671

adequately placed)

Baseline: 4.5

Scale: 1=Limited capacity (Training curriculum not reviewed, no M&E system and strategy for training in place, limited trainings and skills, limited resources)

Target: 4.5

Scale: 2=Moderate Capacity (training curriculum reviewed and amendments made, M&E strategy for training in place, limited resources)

Action 4.5.1 e. Undertake review and revision of curriculum of course at Police Training College (PTC), Hangu as well supporting area-based training curriculum at Regional Training Centre, Swat	UNDP	EU	International Consultant (71200)	41,118
Action 4.5.1 f. Provide equipment to KP Police Training Wing under direction of international consultant	UNDP	EU	Furniture and equipment (72200)	5,482
Action 4.5.1 g. Support KP Police to establish Crime Data Analysis Centre with software system.	UNDP	EU	Contractual Services Comp (72100)	54,825
Action 4.5.1 h. Support for improving working conditions for investigations, gender responsive policing, police management & administration at police station level.	UNDP	EU	Construction Serv Non UN (73200)	162,271
Action 4.5.1 i. Provide infrastructure support to Malakand District's levies after needs assessment for better service delivery	UNDP	GoKP	Furniture and Equipment (72200)	10,000
Action 4.5.1 j. Review and assessment of record management issues of Malakand District's levies at command posts/ thana level.	UNDP	GoKP	Local Consultant (71300)	7,000
Action 4.5.1 k. Training and expert equipment for IEDs, Firearms and chemical analysis.	UNDP	GoKP	Contractual Services Comp (72100)	0
Action 4.5.1 l. Feasibility study for major FSL in Peshawar.	UNDP	GoKP	Contractual Services Comp (72100)	25,000
Action 4.5.1 m. Support to three forensic personnel to FSL Swat for 6 months	UNDP	SDC	Local Consultant (71300)	36,000

Action 4.5.1 n. Support the operationalization of FSL Swat	UNDP	US-INL	Furniture and Equipment (72200)	500,000
		DFID	Furniture and Equipment (72200)	123,750
Action 4.5.1 o. With the support of the KP Training Wing, establish a database on training (e.g. who is trained in what area, by whom) to track trainees, their mentoring and to support for more effective delivery and use of training	UNDP	EU		13,158
Action 4.5.1 p. Support minor infrastructure work at PTC, Hangu	UNDP	EU	Construction Services Non UN (73200)	60,307
Action 4.5.1 q Support district police to gather and use data electronically retrieved from outreach, with Divisional and Central Police Office engagement	UNDP	EU		38,377
Action 4.5.1 r. Provision of minor infrastructure support to 21 MPSS	UNDP	US-INL	Construction Services Non UN (73200)	210,000
Action 4.5.1 s. Provision of furniture and equipment's to 21 MPSS	UNDP	US-INL	Furniture and Equipment (72200)	451,500
Action 4.5.1 t. Training of police personnel in 21 MPS in Gender responsive policing, community policing, investigation and operations	UNDP	US-INL	LOA (72100), International Consultant (71200)	171,200

<p>Indicator 4.6: Extent to which the roles of prosecutors and pleaders is enhanced in justice delivery</p> <p>Scales: Scale:1= minimal role (lack of pleaders and prosecutors playing coordination between the police and the court, no assessment of the role done to assess the gaps, responsibilities and opportunities for enhanced coordination) Scale:2= limited role (assessment done and public awareness campaigns launched)</p>	<p>Action 4.5.1. u. Support KP Police to establish Crime Data Analysis Centre with minor infrastructure</p>	UNDP	EU	Contractual Services (72100)	26,276
	<p>Action 4.5.1. v. Support minor infrastructure work at Swat RTC, women police dorms for separate women police officers' lodging, including day care facilities</p>	UNDP	EU	Contractual Services (72100)	73,820
	<p>Action 4.5.1. w. Undertake training of the trainers (TOT) to provide a group of qualified instructor for KP police training wing</p>	UNDP	EU	Training & workshops (75700)	0
	<p>Action 4.5.1. x. Undertake training of the trainers (TOT) to provide a group of qualified instructors for KP police training wing</p>		EU		21,640
	<p>Action 4.5.1. y. Minor renovation and equipping of women dormitories and child day care center in Police Training College Hangu (civil work, equipment and furniture)</p>		EU		32,340
	<p>Action 4.5.1. z. Minor renovation and equipping of women dormitories and child day care center in Police Training College Hangu</p>		EU		77,263
	<p>Activity Result 4.6.1: Support to the Office of Prosecutions under the home and law departments</p>				
	<p>Action 4.6.1 a. Assessment of the role of the prosecutors and pleaders in the timely delivery of justice services</p>	Malakand University	GoKP	Contractual Services Comp(72100)	15,000
	<p>Action 4.6.1 b. Trainings support to pleaders and prosecutors</p>	Malakand University	GoKP	Contractual Services Comp (72100)	20,000
	<p>Action 4.6.1 b. Trainings support to pleaders and prosecutors</p>	Malakand University	EU	Contractual Services Comp (72100)	40,000

<p>Scale:3= moderate role (regular public awareness campaigns, prosecutors and pleaders involved in coordination) Scale:4=efficient role (pleaders and prosecutors engage in regular coordination, resources and skills in place) Baseline: 4.6 Scale:1= minimal role(lack of pleaders and prosecutors playing coordination between the police and the court, no assessment of the role done to assess the gaps, responsibilities and opportunities for enhanced coordination) Target: 4.6 Scale:2=limited role (assessment done and public awareness campaigns launched)</p>	<p>Action 4.6.1 c Access to information (Online database, books) for pleaders and prosecutors</p>		EU		80,000
	<p>Action 4.6.1 d. Support mechanisms for flow of data and information sharing with the police and the judiciary</p>	UNDP	GoKP	Furniture and Equipment (72200)	20,000
	<p>Action 4.6.1 e. Strengthen capacity of Prosecutor's to use forensic evidence in criminal cases.</p>		EU		35,320
	<p>Action 4.6.1 f. Strengthen Prosecutors and Government pleaders understanding of substantive and procedural laws.</p>		EU		57,395
	<p>Action 4.6.1 g. Improve trial techniques of Prosecutors</p>		EU		35,320
	<p>Action 4.6.1 h. Consultant hired for developing training material for training and to conduct the TOT on Strengthen capacity of Prosecutor's to use forensic evidence in criminal cases.</p>		EU		8,278
	<p>Action 4.6.1 i. Consultant hired for developing training material and conducting TOT on trial techniques of Prosecutors</p>		EU		8,278
	<p>Activity Result 4.7.1: To strengthen the capacity of prison officers and vocational activities for inmates with special emphasis on females and juvenile, and improved prison living environment</p>				
	<p>Indicator 4.7:Extent to which inmate care at prisons is improved</p>				
	<p>Scales: Scale:1=inadequate inmate care (lack of access to basic necessities, lack of rehabilitation programs, no assessment of</p>				

<p><i>the needs for training and knowledge of standards)</i> Scale:2=Limited inmate care (assessments of needs done, some vocational trainings piloted) Scale:3=Adequate inmate care (based on comprehensive needs assessment trainings for prison staff conducted) Scale:4=Enhanced inmate care (regular trainings and ownership of the same from prisons, better utilization of training outcomes for inmate care)</p> <p>Baseline 4.7:</p> <p>Scale:1=inadequate inmate care (lack of access to basic necessities, lack of rehabilitation programs, no assessment of the needs for training and knowledge of standards)</p> <p>Target 4.7:</p> <p>Scale:2=Limited inmate care (assessments of needs done, some vocational trainings piloted)</p>	<p>Action 4.7.1 a. Assessment and piloting of vocational training program for female inmates and juveniles</p> <p>Action 4.7.1 b. Training of prison staff in line with international standards to enhance inmate care</p> <p>Action 4.7.1 c. Institutional support to Provincial Prison Academy</p> <p>Action 4.7.1 d. Strengthen capacity of prison personnel on managing inmate</p> <p>Action 4.7.1 e. Training on prison laws / rules and prisoner rights particularly juvenile and women</p> <p>Action 4.7.1 f. Support training of prison personnel on crowd and riot control</p> <p>Action 4.7.1 g. Provide furniture & equipment to prisons training academy as needed to improve training facility for trainees.</p>	<p>UNDP</p> <p>UNDP</p> <p>UNDP</p> <p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p>	<p>GoKP</p> <p>GoKP</p> <p>GoKP</p> <p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p>	<p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p>					
					Sub total			4,213,443	
					<p>Output 5 Knowledge material and data through research, monitoring and evaluation for internal and external consumption developed to support program visibility and policy</p>	<p>Activity Result 5.1.1: Conduct one research study to explore Legal aid needs in two districts of Southern KP and one research on the use and effectiveness of Legal aid desks and clinics in Malakand</p>			
					<p>Indicator 5.1: Extent to which the project uses evidence base for optimal</p>	<p>Action 5.1.1 a. one research study exploring new areas of interventions in terms of Legal Aid, ADR in 2 districts of Southern KP</p>	<p>UNDP</p>	<p>SDC</p>	<p>15,000</p> <p>Contractual Services (72100)</p>

<p>programming.</p> <p><i>Scale:1= limited use of evidence base</i> <i>Scale:2=somewhat moderate use of evidence base</i> <i>Scale:3= moderate use of evidence base</i> <i>Scale:4=efficient use of evidence us</i></p> <p>Baseline 5.1</p> <p>Scale:2=somewhat moderate use of evidence base</p> <p>Target 5.1.</p> <p>Scale:3=moderate use of evidence base</p>	<p>Action 5.1.1. b. Research on the use and effectiveness of Legal Aid Desks and Clinics and trainings using case tracking methodology</p>	University	SDC	Local Consultant (71300)	15,000
	<p>Action 5.1.1 c Research study exploring new areas of interventions in terms of ADR in 2 districts of Southern K</p>	UNDP	EU	Contractua I Services (72100)	15,000
	<p>Action 5.1.1 d. one research study exploring new areas of interventions in terms of judiciary and courts in 2 districts of Southern KP</p>	UNDP	GoKP	Contractua I Services (72100)	15,000
	<p>Action 5.1.1 e a Study on the use and effectiveness of trainings under Judiciary</p>	UNDP	GoKP	Local Consultant (71300)	12,000
	<p>Action 5.1.1 f One KAP and Services User Survey conducted in the intervention areas of selected model police stations in Malakand</p>	UNDP	SDC	Contractua I Services (72100)	60,000
	<p>Activity Result 5.2.1: Improve the visibility and communications of the project's interventions by developing communication products, press releases, media field visits, street theaters, production and dissemination of info-graphs, and audio-visual products</p>				
<p><i>Indicator 5.2: Extent to which the project make use of communication and visibility for projecting its interventions</i></p> <p><i>Scale 1: Limited use of visibility and communications</i> <i>Scale 2: Moderate use of visibility and communications</i> <i>Scale 3: Efficient use of visibility and communications</i></p> <p>Baseline 5.2: 1 <i>Limited use of visibility and communications</i></p> <p>Target 5.2: 2 <i>Moderate use of visibility and communications</i></p>	<p>Action 5.2.1 a. Implementation of External Communication and Visibility Plan (Eg. Press release, dissemination of success stories, infographics, AV Press, documentary, media visits, photography, info-motion, profiles, media training, street theatre)</p>		EU		66,763
Subtotal					198,763

UNDP Contract Staff			SDC	899,687
UNDP Contract Staff			EU	715,064
UNDP Contract Staff			GoKP	0
UNDP Contract Staff			US-INL	64,143
Operational Cost			SDC	302,605
Operational Cost			EU	173,529
Operational Cost			GoKP	0
Sub Total				2,155,028
GMS (7%)			EU	295,185
GMS (8%)			SDC	206,103
GMS (3%)			GoKP	3,720
GMS (8%)			US-INL	111,747
GMS (8%)			DFID	9,900
Sub Total				626,656
TOTAL				9,064,472

Annual Work Plan 2016
Project ID: 00078193

Project Title: Strengthening the Rule of Law Project (SRLP)

Project ID: 00078193 Project Title: Strengthening the Rule of Law Program (SRLP)

II. Monitoring Plan 2016
(Include all monitoring and evaluation activities/events)

Expected Results (Outcomes & Outputs)	Indicators	Baseline	Targets	Data Collection Plan				
				Source/Method of Collection	Schedule / Frequency	Responsible Staff	Resources (\$)	Risks and Assumptions

Obtained from the CPAP and project Results Frameworks)	Obtained from the CPAP and project Results Frameworks)	At the project start date	At the project end date	Specific publication, evaluation, survey, field observation, interviews, etc.	Monthly, quarterly, annually, etc.	Staff member responsible for collecting and reporting data	Estimated cost of collecting and reporting data	Any risks or assumptions concerning data collection
Obtained from the CPAP and project Results Frameworks) CPAP Output: Formal and alternative access to justice and rule of law mechanisms strengthened, with a focus on the rights of women and vulnerable populations	Number of duty-bearers enabled with strengthened systems and capacities (sex disaggregated)	Post-crises needs assessment identifies access to justice as a constraint to development.	At least 5,000 officials (police, prosecutors, lawyers and community members, a significant proportion of whom are women) trained in, Khyber Pakhtunkhwa; Informal dispute resolution mechanisms established, focusing on women's cases; 20% increase in the number of poor, particularly women, accessing legal aid.	Training effectiveness and utilization survey	Annual	UNDP CO, Project Manager and M&E staff	\$16,341	
Output 1 Increased access to justice, legal aid and representation mechanisms, including for	<i>Indicator 1.1</i> Extent to which bar rules are amended for pro bono services provision to vulnerable groups and made functional	<i>Baseline 1.1:</i> Scale 1=Inadequate rules requiring pro bono work	<i>Target 1.1:</i> Scale: 2 = Amended rules ratified	Notification of the rules operationalized	Annually	M&E and Output lead	Budget line available	

vulnerable groups.	Indicator 1.2: Increased Number of indigent clients accessing quality legal aid services	Baseline 1.2: 9,572 number of clients accessing legal aid services (litigations, referrals and legal advice/consultations) in 2015	Target 1.2: 13,532 number of clients accessing legal aid services (litigations, referrals and legal advice/consultations) by the close of 2016	IPs reports, Documents, QPRs and APRs	Quarterly and Annually	M&E Staff	Budget line available
	Indicator 1.3: Increased number of people given awareness of legal rights	Baseline 1.3: 79,693 number of people given awareness of legal rights by the end of 2015	Target 1.3: 100,693 people given awareness of legal rights by close of 2016	IPs reports, Documents, QPRs and APRs	Quarterly and Annually	M&E Staff	Budget line available
	Indicator 1.4: Increased number of female lawyers and female law graduates entering mainstream legal practice.	Baseline 1.4: 20 women in the legal profession	Target 1.4: 25 women in the legal profession	IPs reports, Licenses, apprenticeship documents, QPRs and APRs	Quarterly and Annually	M&E Staff	Budget line available
	Indicator 1.5: Increased number of law students providing community services	Baseline 1.5: 15 law student providing community services in 2015	Target 1.5: 20 law students providing community services	Field visit reports, documents, etc.	Quarterly and Annually	M&E Staff	Budget line available
	Indicator 2.1: The extent to which the DRCs are compliant with international ADR standards	Baseline 2.1: Scale: 1 = Limited compliance (arbitrary decision making, lack of awareness of laws, human rights issues)	Target 2.1: Scale: 2 = Moderate compliance (adherence to mediation standards, sensitization of members on role)	Assessment report, Training manual, Training reports	Annually	M&E Staff and ADR output lead	Budget line available
Output 2 ADR mechanisms provide fair and effective services, in accordance with the Pakistan Constitution and							Security situation permitting

human rights standards	Indicator 2.2: Extent to which paralegals are systematically trained to provide community based services.	Baseline 2.2: Scale 2=A certificate training course developed and offered to public	Target 2.2: Scale 3: 75 paralegals trained and providing services	University record, Training manual, Field visit reports	Quarterly and annually	M&E Staff	Budget line available	
	Indicator 2.3: No of District courts, DC offices and Tehsil and District Nazim and Naib Nazim offices have access to and utilizing IC materials and judicial guidelines on ADR	Baseline: No judicial guidelines available in the mentioned offices	Target: 26 District courts, DC offices and Tehsil and District Nazim and Naib Nazim offices have access to and utilizing judicial guidelines on ADR (3000 copies of IC materials and 500 Judicial guidelines)	Administrative data collection from District Judiciary, Nazim and Naib Nazim, DC office Copy of the judicial guidelines on ADR	Annually	Output lead, M&E Staff	Budget line available	
	Indicator 2.4: Extent to which a course established on conflict resolution and peace building at a local university	Scale 1: Course not established	Scale 2: course established	Course content; notification	Annually	ADR and M&E staff	Budget line available	Will of the university governance
	Indicator 3.1: The extent to which the capacity of the judges and court staff is enhanced in terms of evidenced based decision making and in reducing case backlogs.	Baseline 3.1: Scale 1=No specialized trainings available for judges and court staff at KPJA	Target 3.1: Scale 2=Specialized trainings designed for judges and court staff based on a needs assessment	Training manuals, field visit reports, QPR and APR	Quarterly and Annually	M&E Staff	Budget line available	Security situation permitting
Output 3 Improved capacity of courts to provide effective and timely justice								

<p>services to the people.</p>	<p><i>Indicator 3.2: Increased capacity of KPJA to conduct publishable research on rule of law</i></p>	<p><i>Baseline 3.2: Scale 2 = Limited capacity (one or two staff working on ad hoc basis)</i></p>	<p><i>Target 3.2: Scale 3: Two dedicated staff working with the KPJA Research Wing (KPJARW)</i></p>	<p>Annually</p>	<p>M&E Staff and Research staff</p>	<p>Budget line available</p>	
<p>Output 4: The criminal justice system is enhanced through improved police service to local communities and office of prosecution</p>	<p><i>Indicator 4.1: Extent to which the police is capacitated to develop and implement district police plans</i></p>	<p><i>Baseline: 4.1: Scale: 3= Improved capacity (district police plans developed)</i></p>	<p><i>Target: 4.1 Scale :4=Efficient Capacity (district police plans developed by all selected police stations, implemented and monitored)</i></p>	<p>Quarterly and annually</p>	<p>M&E Staff and Police output staff</p>	<p>Budget line available</p>	
	<p><i>Indicator 4.2: Number of female police personnel increased along the 'mainstream' (gender sensitive policies and practices in place to advance women's full participation in policing) policing chain within police stations</i></p>	<p><i>Baseline 4.2: 120 (women and men) police officials trained on gender-responsive policing, investigation, community policing, and communication skills, etc; 18 gender desks established in police stations</i></p>	<p><i>Target 4.2: 370 male and female police officials trained on gender-responsive policing, investigation, Community Policing, and communication skills, etc; 37 gender desks established in police stations</i></p>	<p>Annually</p>	<p>M&E Staff and Police output staff</p>	<p>Budget line available</p>	
	<p><i>Indicator 4.3: Extent to which trust and accountability established between police and the community</i></p>	<p><i>Baseline: 4.3: Scale:2= moderate engagement of the police with community (community policing forums established by the police with communities)</i></p>	<p><i>Target: 4.3: Scale:3=regular engagement of the police with community (scheduled meetings held in a planned manner with designated</i></p>	<p>Quarterly and annually</p>	<p>M&E Staff and Police output staff</p>	<p>Budget line available</p>	

	<p><i>Indicator 4.4:</i> Extent to which police applies modernized techniques in case reporting, recording, and accountability</p>	<p><i>Baseline: 4.4</i> Scale:1=Minimal application of modernized techniques (functional systems with manual entry and limited to district level)</p>	<p><i>Target: 4.4</i> Scale:2=Limited application of modernized techniques (functional system installed and piloted)</p>	<p>Statistics and reports generated by the system</p>	<p>Quarterly and annually</p>	<p>M&E Staff and Police output staff</p>	<p>Budget line available</p>
	<p><i>Indicator 4.5:</i> Extent to which the police is capacitated through institutional support and training for better policing service delivery</p>	<p><i>Baseline:4.5</i> Scale:1=Limited capacity (Training curriculum not reviewed, no M&E system and strategy for training in place, limited trainings and skills, limited resources)</p>	<p><i>Target: 4.5</i> Scale: 2=Moderate Capacity (training curriculum reviewed and amendments made, M&E strategy for training in place, limited resources)</p>	<p>Amended copy of the curriculum, M&E strategy document</p>	<p>Annually</p>	<p>M&E Staff and Police output staff</p>	<p>Budget line available</p>
	<p><i>Indicator 4.6:</i> Extent to which the roles of prosecutors and pleaders is enhanced in justice delivery</p>	<p><i>Baseline: 4.6</i> Scale:1=minimal role(lack of pleaders and prosecutors playing coordination between the police and the court, no assessment of the role done to assess the gaps,</p>	<p><i>Target: 4.6</i> Scale:2=limited role (assessment done and public awareness campaigns launched)</p>	<p>Need assessment report, Media reports</p>	<p>Quarterly and Annually</p>	<p>M&E Staff and Police output staff</p>	<p>Budget line available</p>

	<p>Indicator 4.7: Extent to which inmate care at prisons is improved</p>	<p>Baseline 4.7: Scale:1=inadequate inmate care (lack of access to basic necessities, lack of rehabilitation programs, no assessment of the needs for training and knowledge of standards)</p>	<p>Target 4.7: Scale:2=Limited inmate care (assessments of needs done, some vocational trainings piloted)</p>	<p>Need assessment report, training reports</p>	<p>Quarterly and Annually</p>	<p>M&E Staff and Police output staff</p>	<p>Budget line available</p>	
<p>Output 5 Development of knowledge material and data through research, monitoring and evaluation for internal and external consumption to support program visibility and policy</p>	<p>Indicator 5.1: Extent to which the project uses evidence base for optimal programming</p>	<p>Baseline 5.1 Scale:2=Somewhat moderate use of evidence base</p>	<p>Target 5.1. Scale:3=Moderate use of evidence base</p>	<p>ToR's, Research Reports</p>	<p>Quarterly and Annually</p>	<p>M&E and Research Staff</p>	<p>Budget line available</p>	
	<p>Indicator 5.2: Extent to which the project makes use of communication and visibility for projecting its interventions</p>	<p>Baseline 5.2: scale 1: Limited use of visibility and communications</p>	<p>Target 5.2: scale 2: Moderate use of visibility and communications</p>	<p>Press releases, Documentaries, Success stories, info graphs</p>	<p>Quarterly and annually</p>	<p>Communication officer</p>	<p>Budget line available</p>	

III. Recruitment Plan 2016

(Include all the recruitments envisaged by the project in AWP 2016 - including national and international staff positions that are vacant or newly created)

Project ID: 00078193

Project Title: Strengthening the Rule of Law Program (SRLP)

#	Post Title	National/ International	Level of Post	Proforma Cost per year (US\$)	Responsible party (UNDP/EAD/ IP/PMU etc)	Contract Modality (TA/FTA/SC/ NIMU/Govt)	Reporting Supervisor		Duty Station	Contract Start Date	Contract End Date
								to/			
1	Programme Associate	national	3/2	\$19,080	UNDP	SB	Operations Manager		ISB		
2	Programme Associate	national	3/2	\$19,080	UNDP	SB	Operations Manager		Peshawar		
3	Procurement Officer	national	4/1	\$26,229	UNDP	SB	Operations Manager		Peshawar		
4	Communication Analyst	national	4/2	\$31,092	UNDP	SB	Project Manager		Peshawar		
5	Operations Manager	national	5/3	\$64,767	UNDP	SB	Project Manager		Peshawar		
6	Prosecution officer	national	4/2	\$31,092	UNDP	SB	Sr. Program Specialist		Peshawar		
7	ADR officer	national	4/1	\$26,229	UNDP	SB	Sr. Program Specialist		Peshawar		
8	Prisons Officer	national	4/2	\$31,092	UNDP	SB	Sr. Program Specialist		Peshawar		
9	Finance Assistant	national	3/1	\$15,856	UNDP	SB	Operations Manager		Peshawar		

IV. Procurement Plan 2016



(Include all local and international procurements valued at or above \$2,500 envisaged in AWP 2016 – including goods, assets, services and works)

Project ID: 00078193 Project Title: Strengthening the Rule of Law Program (SRLP)

S.No	Description	Type (good, service, works)	Estimated Budget (\$)	Responsible party (UNDP/EA D/ IP/PMU etc.)	Invitation Type (EFP, RFA, ITB, etc.)	Announcement Target Date	Evaluation Target Date	Committee Review (CAP, RACP, etc.)	Committee Review Target Date	Contract Start Date	Contract End Date	Responsible project staff
1	Action 1.2.1 a. A training manual to improve legal services for Lawyers upgraded and 2 trainings conducted.	Services	30,000	UNDP	IC Notice	Mar. 20, 16	April 25, 16	N/A	N/A	1-May-16	31-Jul-16	Legal Aid Specialist
2	1.2.1 b Provision of online library, books and IT equipment for Bar Council and bar in project districts.	Goods	30,000	UNDP	RFQ	Mar. 20, 16	15-Apr-16	N/A	N/A	20-Apr-16	Apr. 30, 15	Legal Aid Specialist and Procurement officer
3	1.2.1 b Refurbishment works (minor repair) at female bar association room in the Project Districts	Civil works	90,000	UNDP	RFQ	25-Oct-16	25-Nov-16	CAP	27-Nov-16	1-Dec-16	30-Dec-16	Project Engineer & Procurement Officer
4	1.2.1 b Refurbishment works (minor repair) at female bar Librarian room in the Project Districts	Civil works	45,000	UNDP	RFQ	25-Oct-16	25-Nov-16	CAP	27-Nov-16	1-Dec-16	30-Dec-16	Project Engineer & Procurement Officer
5	1.1.1 b, 1.2.1c, 1.3.1 a, 1.3.1b, c, d, 1.4.1 a, 1.4.1b, 1.4.1 b, Provision of Legal	Service	597,000	UNDP	RFP	Apr. 10, 16	30-May-16	CAP	10-Jun-16	1-Jul-16	1-Jul-17	Legal Aid Specialist and

	aid services to community																		Procurement officer
6	1.1.1 b, 1.2.1c, 1.3.1 a, 1.3.1b, c, d, 1.4.1 a, 1.4.1b, 1.4.1 b, Provision of Legal aid services to community	Service	314,500	UNDP	RFP	Apr. 10, 16	30-May-16	CAP	10-Jun-16	1-Jul-16	1-Jul-17								Legal Aid Specialist and Procurement officer
7	Action 2.1.1.f To assess capacity and functionality of DRCs	Services	9,934	UNDP	IC notices	15-Oct-16	14-Nov-16	N/A	N/A	18-Nov-16	23-Dec-16								ADR Officer and Procurement Officer
8	Action 2.4.1 a. Support Establishment of short courses on conflict resolution and peacebuilding at a local university	Services	49,448	UNDP	IC Notice	18-Oct-16	17-Nov-16	N/A	N/A	21-Nov-16	26-Dec-16								ADR Officer and Procurement Officer
9	Action 2.1.1.g Support review of the draft rules , training manual and facilitate TOT	Services	11,589	UNDP	IC notices	15-Oct-16	14-Nov-16	N/A	N/A	18-Nov-16	18-Dec-16								ADR Officer and Procurement Officer
7	-Action 2.1.1.d Support a strong internal monitoring and evaluation system to ensure compliance with the Constitution of Pakistan and human rights, including an annual report on progress, and results challenges	Services	19,737	UNDP	IC Notice	10-Feb-16	Mar 05,16	N/A	N/A	15 Mar. 16	15 Jun, 16								ADR Officer and Procurement Officer

8	Action 2.1.2.a - Printing & designing of paralegals course developed by consultant	Goods	5,775	UNDP	LTA	20-Jan-16	26-Jan-16	N/A	N/A	01 Feb 16	30-Mar-16	ADR Officer and Procurement Officer
9	Action 3.1.1 a Provision of furniture or equipment for KPJA and PHC	Goods	20,000	UNDP	RFQ	29-Feb-16	25-Mar-16	N/A	N/A	4-Apr-16	May 04 16	Courts Specialist & Procurement Officer
10	Action 3.1.1.d Support academy in development of finance and accounts system	Services	15,000	UNDP	IC notices	15-Feb-16	10-Mar-16	N/A	N/A	21-Mar-16	21-Apr-16	Courts Specialist & Procurement Officer
11	Action 3.2.1.a. Research wing in judicial academy strengthened via institutional and personnel support	Services	14,000	UNDP	IC notices	30-Mar-16	15-Apr-16	N/A	N/A	20-Apr-16	20-May-16	Courts Specialist & Procurement Officer
12	Action 3.2.1a Provision of IT equipment / furniture / other goods for Research wing in KPJA	Goods	10,000	UNDP	RFQ	20-Mar-16	20-Apr-16	N/A	N/A	25-Apr-15	5-May-15	Courts Specialist & Procurement Officer
13	Action 3.3.1a Mapping of the current case management and court administration system including monitoring and supervisory role of High Court and	Services	20,000	UNDP	IC Notice	Mar. 20, 16	April 25,16	N/A	N/A	1-May-16	31-Jul-16	Courts Specialist & Procurement Officer

14	process serving mechanism Action 3.3.1a Assessment of process simplification and court automation for timely court services	Services	24,000	UNDP	RFP	Mar. 20, 16	April 25, 16	N/A	N/A	1-May-16	31-Jul-16	Courts Specialist & Procurement Officer
15	Action 3.1.3 b Assessment of process simplification and court automation for timely court services		26,000									
16	3.3.1c Piloting online cause list with SMS notifications in selected districts		50,000									
17	3.3.1d Re-inforcing information centers at district courts in terms of office equipment to make them fully functional		20,000									
18	Action 4.1.1.b. Support a local threat assessment analysis system to inform district police plan development via expert advice and capacity building of	Services	23,026	UNDP	IC Notice	10-Jan-16	Feb. 05, 16	N/A	N/A	Feb. 20, 16	Apr. 20, 16	Int. Policing Specialist

19	police to gather data and undertake analysis Action 4.2.1 f Engage with divisional and district Police to prevent crimes against women sensitivity through SOP	Services	6,579	UNDP	IC Notice	10-Jan-16	Feb. 05, 16	N/A	N/A	Feb. 20, 16	Apr. 20, 16	Int. Policing Specialist
20	Action 4.2.1g, 4.3.1i, 4.4.1c, 4.4.1e & 4.6.1h Provision of IT equipment for Selected Police Stations of Malakand Division	Goods	362,614	UNDP	LTA	30-Mar-16	10-Apr-16	N/A	N/A	10-May-16	20-Jun-16	Int. Policing Specialist & Procurement Officer
21	Action 4.2.1g, 4.3.1i, 4.4.1c, 4.4.1e & 4.6.1h Provision of Furniture for Selected Police Stations of Malakand Division	Goods	241,742	UNDP	RFQ	10-Feb-16	Mar. 30, 16	CAP	Apr. 10, 16	Apr. 20, 16	20-Jun-16	Int. Policing Specialist & Procurement Officer
22	Action 4.3.1 c. Minor thana infrastructure support (lot wise)	Civil works	208,333	UNDP	Civil works	10-Feb-16	Mar. 30, 16	CAP	Apr. 10, 16	Apr. 20, 16	20-Jun-16	Int. Policing Specialist & Procurement Officer
23	4.1.1c, 4.3.1b, 4.4.1a, 4.4.1b, 4.4.1d, 4.4.1f, 4.6.1g, 4.6.1o & 4.6.1q Software development (5 modules) for Police Department	Services	149,124	UNDP	RFP	10-Feb-16	Mar. 30, 16	CAP	Apr. 10, 16	Apr. 20, 16	20-Jun-16	Int. Policing Specialist & Procurement Officer

24	Action 4.4.1g. Provision of IT equipment / Furniture for KP Police's Directorate of Internal Accountability	Good	10,965	UNDP	RFQ	10-Feb-16	Mar. 30, 16	CAP	Apr. 10, 16	Apr. 20, 16	20-Jun-16	Int. Policing Specialist & Procurement Officer
25	Action 4.5.1a & 4.5.1f Provision of Furniture for PSPCC provincial office and at districts level	Goods	47,778	UNDP	RFQ	10-Feb-16	Mar. 30, 16	N/A	N/A	Apr. 20, 16	20-Jun-16	Int. Policing Specialist & Procurement Officer
26	Action 4.5.1a & 4.5.1f Provision of IT equipment for PSPCC provincial office and at districts level	Goods	71,665	UNDP	LTA	20-Mar-16	Mar. 30, 16	N/A	N/A	Apr. 20, 16	20-Jun-16	Int. Policing Specialist & Procurement Officer
27	-Action 4.5.1c. Support the Provincial PSPCC to develop annual plans as part of a 3-5 year strategy as well as annual reports, review rules of business, operational policy and monitoring and reporting systems	Services	26,316	UNDP	IC - Int.	31-Mar-16	25-Apr-16	N/A	N/A	1-May-16	20-Jun-16	Int. Policing Specialist & Procurement Officer
28	Action 4.2.1.d. Support district-level police for interactive media/communication strategy for	Services	27,961									

29	female public on services available -Action 4.5.1d. Support the Provincial PSPCC to develop annual plans as part of a 3-5 year strategy as well as annual reports, review rules of business, operational policy and monitoring and reporting systems	Services	10,965	UNDP	IC - Local	15-Mar-16	20-Apr-16	N/A	N/A	1-May-16	20-Jun-16	Int. Policing Specialist & Procurement Officer
30	-Action 4.6.1c,d,e Hiring of International Policing training specialist	Services	82,236	UNDP	IC - Int.	10-Mar-16	15-Apr-16	CAP	25-Apr-16	1-May-16	Aug. 20, 16	Int. Policing Specialist & Procurement Officer
31	-Action 4.6.1f Provision of furniture to KP Police Training Wing	Goods	5,482	UNDP	RFQ	Apr. 10, 16	1-May-16	N/A	N/A	5-May-16	20-May-16	Int. Policing Specialist & Procurement Officer
32	-Action 4.6.1i. Provision of IT equipment / furniture or other goods to Malakand levies	Goods	10,000	UNDP	RFQ	10-Apr-16	10-May-16	N/A	N/A	20-May-16	15-Jun-16	Int. Policing Specialist & Procurement Officer
33	-Action 4.6.1j. Review and assessment of record management issues of Malakand District's levies at	Services	7,000	UNDP	IC	15-Mar-16	15-Apr-16	N/A	N/A	1-May-16	20-Jun-16	Int. Policing Specialist & Procurement Officer

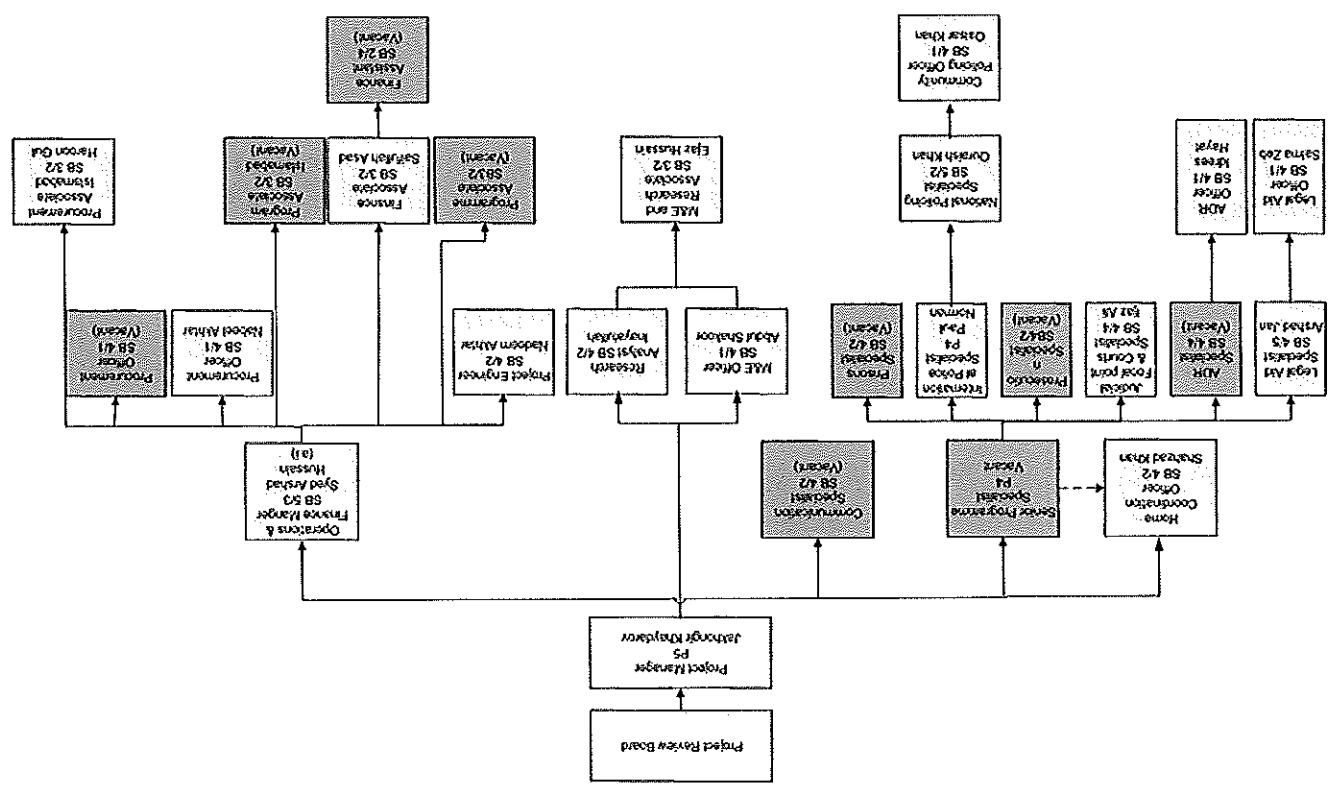
34	command posts/ thana level.	Services	25,000	UNDP	IC	15-Jan-16	15-Apr-16	N/A	N/A	1-May-16	20-Jun-16	Int. Policing Specialist & Procurement Officer
35	Action 4.6.1 L Feasibility Study for Major FSL, Peshawar	Goods	500,000	UNDP	ITB							
36	Action 4.6.1 p Support to Operationalize FSL Swat	Good	80,000	UNDP								
36	Action 4.7.1 c Access to information (Online database, books) for pleaders and prosecutors	Good	80,000	UNDP								
36	Action 4.6.1 p Support minor infrastructure work at PTC, Hangu	Civil works	60,307	UNDP	ITB	31-Mar-16	30-Apr-16	CAP	10-May-16	10-Jun-16	10-Aug-16	Int. Policing Specialist & Procurement Officer
37	Action 4.6.1 r. Provision of minor infrastructure support to 21 MPSSs	Civil works	210,000	UNDP	ITB	15-Oct-16	14-Nov-16	CAP	18-Nov-16	28-Nov-16	28-Dec-16	Int. Policing Specialist & Procurement Officer
38	Action 4.6.1. Minor renovation and equipping of women dormitories and child day care center in Police Training College Hangu (civil work, equipment and furniture)	Goods	32,340	UNDP	RFQ	15-Oct-16	14-Nov-16	CAP	18-Nov-16	28-Nov-16	28-Dec-16	Int. Policing Specialist & Procurement Officer

39	Action 5.1.1 a. & 5.2.1 a Research studies exploring new areas of interventions in terms of Legal Aid in 2 districts of Southern KP	Services	30,000	UNDP	LTA	10-Jan-16	15-Jan-16	N/A	N/A	20-Jan-16	5-Mar-16	Research Analyst, Field Research Associate
40	Action 5.1.1. b. Research on the use and effectiveness of Legal Aid Desks and Clinics and trainings using case tracking methodology	Service	15,000	UNDP	IC Local	15-Jan-16	Feb. 15, 16	N/A	N/A	15-Mar-16	15-May-15	Research Analyst, Field Research Associate
41	Action 5.3.1 a Research study exploring new areas of interventions in Justice sector in 2 districts of Southern KP	Services	15,000	UNDP	LTA	10-Jan-16	15-Jan-16	N/A	N/A	20-Jan-16	5-Mar-16	Research Analyst, Field Research Associate
42	Action 5.3.1 b study on the use and effectiveness of trainings under Judiciary and Panel of Conciliators	Services	12,000	UNDP	IC Local	20-Jan-16	Feb. 20, 16	N/A	N/A	Mar. 10, 16	10-May-16	Research Analyst, Field Research Associate
43	Action 5.4.1 a. one KAP and Services User Survey conducted in the intervention areas of selected model police stations in Malakand	Services	60,000	UNDP	RFP	1-Jun-16	1-Jul-16	CAP	10-Jul-16	15-Jul-16	30-Sep-16	Research Analyst, Field Research Associate

V. Management Arrangements
 Explain the roles and responsibilities of the parties involved in managing the project.
 Please refer to the *Project Document – Deliverable Description* to complete this component of the template.
 Use the diagram below for the composition of the Project Board.

Project Organisation Structure

Strengthening Rule of Law Programme



Suggested sub-headings in this component may include:

- results of capacity assessment of implementing partner
- UNDP Support Services (if any)
- collaborative arrangements with related projects (if any)
- prior obligations and prerequisites
- a brief description/summary of the inputs to be provided by all partners
- audit arrangements
- agreement on intellectual property rights and use of logo on the project's deliverables

VI. Planning, Monitoring and Reporting
 The project will follow the following planning, monitoring and reporting cycle during the year. As necessary, add the target dates monitoring visits, spot checks, evaluations and other missions by donors or other stakeholders.

Timeline /Target Date	Activity	Primary Responsibility
1 November 2015	Prepare draft Annual Work Plan 2015 and budget and present at UNDP annual retreat on 1 November 2015	Project Manager
7 November 2015	Review of AWP for Quality assurance, alignment with CPAP and UNDP priorities, results orientation and resource availability	ACD UNDP and Program Officer
30 November 2015	Organize Project Steering Committee to: a) Review of project contribution to results and financial delivery 2014; b) Review and endorsement of AWP 2014	Project Director/ Project Manager
6 December 2015	Submit signed AWP and, where applicable in NIM projects, Letter of Service, to UNDP for final review and signature by UNDP	Project Director/ Project Manager
6 December 2015	Submit draft Annual Progress Report 2014, including project contribution to outcomes, outputs, activities and financial delivery and lessons-learned, to UNDP	Project Director/ Project Manager
13 December 2015	Approval of AWPs and LOS by UNDPs	ACD UNDP and Program Officer
31 December 2015	Review and provide feedback on the project APR to NPM	ACD UNDP and Program Officer
31 January 2016	Submit final Annual Progress Report 2015 to UNDP	Project Director/ Project Manager
28 February 2016	Annual audit of the project	SMU-UNDP
30 April 2016 31 July 2016 31 October 2016	Quarterly Progress Reports, including: a) Report on project progress and financial delivery b) Update of Issue Log in Atlas (tracking and resolution of potential problems or requests for change) c) Update of Risk Log (Reviewing of external environment that may affect project implementation)	Project Manager
15 July 2016	Organise Project Steering Committee (Mid-year review of project progress and, if needed, revision of the AWP)	Project Director/ Project Manager
30 November 2016	Organise Project Steering Committee to: c) Review of project contribution to results and financial delivery 2015; d) Review and endorsement of AWP 2016	Project Director/ Project Manager

VII. Legal Context

This document together with the CPAP signed by the Government and UNDP which is incorporated by reference, constitute together the instrument envisaged and defined in the Supplemental Provisions to the Project attached hereto and forming an integral part hereof, as "the Project Document"

Alternative A [where the Implementing Partner is a government agency (NIM) or an NGO/IGO]

Consistent with the above Supplemental Provisions, the responsibility for the safety and security of the Implementing Partner and its personnel and property, and of UNDP's property in the Implementing Partner's custody, rests with the Implementing Partner. To this end, the Implementing Partner shall:

a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;

b) assume all risks and liabilities related to the Implementing Partner's security, and the full implementation of the security plan.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of the Implementing Partner's obligations under this Project Document [and the Project Cooperation Agreement between UNDP and the Implementing Partner].

The Implementing Partner agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via http://www.un.org/sc/committees/1267/aq_sanctions_list.shtml. This provision must be included in all sub-contracts or sub-agreements entered into under/further to this Project Document.

Alternative B [where the Implementing Partner is UNDP (DIM), the UN, a fund/programme of the UN, or a UN agency]

[UNDP] [Name of UN Agency] as the Implementing Partner shall comply with the policies, procedures and practices of the United Nations safety and security management system.

[UNDP] [Name of UN Agency] agrees to undertake all reasonable efforts to ensure that none of the [project funds]² [UNDP funds received pursuant to the Project Document]³ are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via http://www.un.org/sc/committees/1267/aq_sanctions_list.shtml. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

¹ Use bracketed text only when IP is an NGO/IGO

² To be used where UNDP is the Implementing Partner

³ To be used where the UN, a UN fund/programme or a specialized agency is the Implementing Partner.

ANNEXES

- Annex 1: Risk log matrix (An assessment of risks that may affect the project implementation and achievement of results)
- Annex 2: Letter of Service signed between UNDP and the Implementing Partner where UNDP Country Office will provide implementation Support Services to a NIM project
- Annex 3: Results of capacity assessments of Implementing Partner (including HACT Micro Assessment)
- Annex 4: Cost sharing agreements signed with donors/government (if any)
- Annex 5: Project cooperation agreement signed with NGOs (if any)
- Annex 6: Agreements between the Implementing Partner and Responsible Parties (Government entities, NGOs, etc)
- Annex 7: Terms of Reference for key project personnel should be developed and attached



OFFLINE RISK LOG

(see *Deliverable Description* for the Risk Log regarding its purpose and use)

Project ID: 00078193 **Project Title:** Strengthening Rule of Law Project (SRLP) **Date:** 5 November 2015

#	Description	Date Identified	Type	Impact & Probability	Counter measures / Mgt response	Owner	Submitted, updated by	Last Update	Status
1	Weak law & order situation in the Project area	2011	Operational	<ul style="list-style-type: none"> It could have negative effect on project interventions in the field. P=3 I=3	<ul style="list-style-type: none"> Developed coordination linkages with local administration and communities to counter and minimize the effect of risk. 	Project field staff and management	Project Field staff	Project staff continuously monitoring the situation	No change, fluctuating
2	Access hampered due to man-made or natural disasters	2011	Environmental Political Strategic	<ul style="list-style-type: none"> Implementation of the field activities halted Limited or No access to the office or field activities No monitoring of field activities P=4 I=5	<ul style="list-style-type: none"> Project activities will temporarily be suspended Withdrawal of staff until situation improves Follow MOSS guidelines 	PM	PM	November, 2015	improving
3	Attack on UN/ Project staff	2009	Operational Political Strategic	<ul style="list-style-type: none"> Government authorities instruct to halt or limit activities UN/ Project staff cannot perform their duties 	<ul style="list-style-type: none"> Cease Project activities temporarily until security situation improves Withdrawal of staff 	PM	PM	November, 2015	Improving

					<ul style="list-style-type: none"> • MOSS guidelines 				
4	Security threats on justice sector stakeholders	2009	Operational Political Strategic	<ul style="list-style-type: none"> • No monitoring of field activities • Restricted movement <p>P=3 I=5</p> <ul style="list-style-type: none"> • Limited cooperation from the stakeholders • Limited or No field activity implementation <p>P=3 I=4</p>	<ul style="list-style-type: none"> • Advocacy within high level government forums to enhance protection and security for justice sector personnel 	PM/ Sector Specialists	PM	November, 2015	Improving
5	Kidnapping for ransom and threats to the Project	2009	Operational Political Strategic	<ul style="list-style-type: none"> • Implementation of the field activities halted • Limited access to the office or the field activities • No monitoring of field activities <p>P=1 I=3</p>	<ul style="list-style-type: none"> • Support from Local police • Seek advice and support from UNDSS 	PM	Sector specialists	November, 2015	Improving
	Unwillingness of professionals to serve in the Project implementation area due to security concern	2012	Operational Political Strategic	<ul style="list-style-type: none"> • Limited monitoring of field activities • Limited coordination meetings held in the field <p>P=2 I=2</p>	<ul style="list-style-type: none"> • Programme staff are local residents who are familiar with on ground conditions and are willing to work in these areas 	PM	PM	November, 2015	Improving
7	Access hindered due to want of	2011	Operational	<ul style="list-style-type: none"> • Work implementing 	<ul style="list-style-type: none"> • UNDP enjoys very strong links 	PM	PM	November, 2015	Improving

	No Objection Certificate (NOC)			<ul style="list-style-type: none"> partners hampered UN/ Project staff cannot have access to the Programme implementation areas Justice sector stakeholders stop cooperating 	<ul style="list-style-type: none"> with authority issuing NOCs Stakeholders dealing with NOCs are part of Programme focal persons committee 	PM	PM	November, 2015	Un certain
8.	Panel of Conciliators cannot be established for ADR output	2014	Political	<ul style="list-style-type: none"> One component of ADR output will not be accomplished as consequence KP Government is making comprehensive preparations for elections in 2015 <p>P=1 I=3</p>	<ul style="list-style-type: none"> UNDP will remain aware of developments re: LG elections; will convene earlier PRB to re-designate funding if needed 	PM			

Details of changes made (AWP-2016) SRLP.

EXPECTED OUTCOMES And baseline, associated indicators and annual targets	PLANNED ACTIVITIES List activity results and associated actions	RESPONSIBLE PARTY	PLANNED BUDGET	
			Funding Source	Amount
Indicator 1.2: Number of indigent clients accessing quality legal aid services increased Baseline 1.2: 9,372 number of clients accessing legal aid services (litigations, referrals and legal aid) Indicator 1.3: Number of people given awareness of legal rights	Action 1.2.1 b. Bar Council and bar associations provided access to online law resources, up-to-date law books, journals, minor repair, furniture, IT equipment, including Kindle bar rooms / spaces (library) refurbished in project districts. Action 1.2.1 c. Incentives provided to lawyers to support indigent population to file cases in courts Activity Result 1.3.1. Increased legal awareness among communities, especially vulnerable groups.	UNDP NGOs	SDC SDC	Contractual Services Comp (72100) Contractual Services Comp (72100) 0
Baseline 1.3: 72,093 number of people given awareness of legal rights by the end of 2015	Action 1.3.1 a. NGOs, bars and law schools supported to engage team, conduct legal awareness & clinics, provide consultations in communities, shelter homes, educational institutions and camps for refugees and displaced persons. Action 1.3.1 b. Operational support provided to legal aid desks to function effectively.	NGOs NGOs	SDC SDC	Contractual Services Comp (72100), Micro credit Grants (72600) Contractual Services Comp (72100), Micro credit Grants (72600)
Target 1.3: 100,093 people given awareness of legal rights by close of 2016	Action 1.3.1 c. Media campaigns launched and materials on legal rights and laws disseminated to educate communities with special focus on women, children, students and displaced persons' rights	NGOs, University	SDC	Contractual Services Comp (72600)
Indicator 1.4: Number of female lawyers and female law graduates entering mainstream legal practice increased. Baseline 1.4: 20 women in the legal profession	Activity Result 1.4.1. Provision of support to women to encourage them for participation in the legal profession	University	SDC	LOA (72600)
Target 1.4: 25 women in the legal profession	Action 1.4.1 a. Female law students, graduates and lawyers supported through provision of scholarships, stipends and grants	Bar Council/University	SDC	LOA (72600)
Indicator 1.5: Number of law students providing community services increased Baseline 1.5: 15 law student providing community services in 2015	Activity Result 1.5.1. Inducting law students into a culture of community service	University	SDC	LOA (72600)
Target 1.5: 20 law students providing community services	Action 1.5.1 a. One 5 days training conducted for the law students involved in clinical legal education. Action 1.5.1 b. Twenty legal awareness sessions organized in educational institutions by law students supervised by faculty.	University	SDC	LOA (72600)
Sub-Total				1,086,000

Yellow highlighted cells → Readjustments as per Monthly Management Report
 Green highlighted cells → changes incorporated through EIL Amended Contributions Agreement.

Output 2. Informal Justice mechanisms provide fair and effective services, in accordance with the Pakistan Constitution and human rights standards	Indicator 2.1:	Activity Result 2.1.1. Support the formulation of rules and procedures, training road map, public awareness raising, performance monitoring and evaluation of statutory ADR mechanism.	UNDP	EU	Local Consultant	2,284	
<p>The extent to which the DDCs are complied with international ADR standards</p> <p>Scales:</p> <p>Scale-1 = Limited competence, arbitrary decision making, lack of awareness of laws, human rights issues</p> <p>Scale-2 = Moderate competence (adherence of mediation standards, sensitization of members on role and domain, M&E system in place)</p> <p>Scale-3 = Fully compliance (Adoption as a standard practice, implementation of rules of business/referred system established)</p> <p>Baseline-4.5:</p> <p>Scale-1 = moderately functional 0</p>	<p>Indicator 2.1:</p> <p>Extent to which paralegals are systematically trained to provide community based services.</p> <p>Scales:</p> <p>Scale 1 = No certificate training course for paralegals</p> <p>Scale 2 = A certificate training course developed and offered to public</p> <p>Scale 3 = Number of paralegal, trained and providing services</p> <p>Scale 4 = Number of people benefiting from paralegal services</p> <p>Baseline 2.2:</p> <p>Scale 1 = No certificate course for paralegals</p> <p>Target 2.2:</p> <p>Scale 3: 75 paralegals trained and providing services</p>	<p>Action 2.1.1.a Development of Training Manual for the panel of conciliator</p> <p>Action 2.1.1.b Support for development of training manual, road map, public awareness raising, performance monitoring and evaluation of statutory ADR mechanism</p> <p>Action 2.1.1.c Development of training manual, road map, public awareness raising, performance monitoring and evaluation of statutory ADR mechanism</p> <p>Action 2.1.1.d Designing and printing of brochures, manuals, EDBs and other promotional materials</p> <p>Action 2.1.1.e Support, review of local rules, training manual and legal aid book</p> <p>Action 2.1.1.f Support, review of local rules, training manual and legal aid book</p>	<p>UNDP</p> <p>UNDP</p> <p>UNDP</p> <p>UNDP</p> <p>UNDP</p> <p>UNDP</p>	<p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p>	<p>Local Consultant</p> <p>UNDP</p> <p>UNDP</p> <p>UNDP</p> <p>UNDP</p> <p>UNDP</p> <p>UNDP</p>	<p>2,284</p> <p>1,026,485</p> <p>46,273</p> <p>14,554</p> <p>12,385</p> <p>5,554</p> <p>11,245</p>	
		<p>Activity Result 2.2.1 Support community paralegal development for effective ADR services as well as monitoring</p>	<p>University</p> <p>University, NGO</p> <p>NGO</p> <p>NGO</p> <p>NGO</p> <p>UNDP, NGO</p>	<p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p>	<p>Audio, Communication (74200)</p> <p>Contractual Services (72100)</p> <p>Micro Credit (72600)</p> <p>Contractual Services (72100)</p> <p>Micro Credit (72600)</p> <p>Contractual Services (72100)</p> <p>Contractual Services Comp (72100), Furniture and equipment (72200)</p> <p>Contractual Services and equipment (72100)</p> <p>Contractual Services (72100)</p> <p>Contractual Services (72100)</p>	<p>5,775</p> <p>109,649</p> <p>3,070</p> <p>14,265</p> <p>10,965</p> <p>16,447</p> <p>32,895</p> <p>10,000</p>	
		<p>Indicator 2.2:</p> <p>Extent to which paralegals are systematically trained to provide community based services</p> <p>Scales:</p> <p>Scale 1 = No certificate training course for paralegals</p> <p>Scale 2 = A certificate training course developed and offered to public</p> <p>Scale 3 = Number of paralegal, trained and providing services</p> <p>Scale 4 = Number of people benefiting from paralegal services</p> <p>Baseline 2.2:</p> <p>Scale 1 = No certificate course for paralegals</p> <p>Target 2.2:</p> <p>Scale 3: 75 paralegals trained and providing services</p>	<p>UNDP, NGO</p> <p>UNDP, NGO</p> <p>UNDP, NGO</p> <p>UNDP, NGO</p> <p>UNDP, NGO</p>	<p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p>	<p>Visual Communication (74200)</p> <p>Contractual Services (72100)</p> <p>Micro Credit (72600)</p> <p>Contractual Services (72100)</p> <p>Micro Credit (72600)</p> <p>Contractual Services (72100)</p> <p>Contractual Services Comp (72100), Furniture and equipment (72200)</p> <p>Contractual Services and equipment (72100)</p> <p>Contractual Services (72100)</p> <p>Contractual Services (72100)</p>	<p>5,775</p> <p>109,649</p> <p>3,070</p> <p>14,265</p> <p>10,965</p> <p>16,447</p> <p>32,895</p> <p>10,000</p>	
		<p>Indicator 2.3:</p> <p>No of District courts, DC offices and Tehsil and District Nazim and Naib Nazim offices have access to and utilizing IC materials and judicial guidelines on ADR</p> <p>Baseline: No judicial guidelines available in the mentioned offices</p> <p>Target: 26 District courts, DC offices and Tehsil and District Nazim and Naib Nazim offices have access to and utilizing judicial guidelines on ADR (3000 copies of IC materials and 500 judicial guidelines)</p> <p>Indicator 2.4:</p> <p>Course established on conflict resolution and peace building at a local university</p> <p>Baseline: No established course</p> <p>Target: One course established and 4 courses offered</p>	<p>UNDP, NGO</p> <p>UNDP, NGO</p> <p>UNDP, NGO</p>	<p>EU</p> <p>EU</p> <p>EU</p>	<p>Contractual Services (72100)</p> <p>Contractual Services (72100)</p> <p>Contractual Services (72100)</p>	<p>10,000</p> <p>6,447</p> <p>6,447</p>	
		<p>Sub-Total</p>					672,592

<p>Output 4 The criminal justice system is enhanced through improved police service to local communities and office of prosecution</p>	<p>Activity Result 4.1.1. Support the capacity of selected districts to formulate and implement annual district policing plans with engagement at the divisional level.</p>		EU	Workshop (75700)	3,070
<p>Indicator 4.1: Extent to which the police is expected to develop and implement district police plans</p>	<p>Action 4.1.1 a. Public consultative development of district police plans undertaken for local district level police station management, with divisional level oversight and Central Police Office approval and subsequent dissemination to public including capacity building for plan formulation (comprising police station management, operations, gender-responsive policing community policing, M&E, etc) and implementation</p>	UNDP	EU	Workshop (75700)	4,167
<p>Scales: Scale: 1 =no capacity to develop and implement district police plans (no consultations held with the community and no plans in place) Scale: 2 =limited capacity (public consultations held, objectives for the plans identified) Scale: 3 =efficient capacity (district police plans developed by all selected police stations, implemented and monitored)</p>	<p>Action 4.1.1 b. Support a local threat assessment analysis system to inform district police plan development via expert advice and capacity building of police to gather data and undertake analysis</p>	UNDP	EU	Local Consultant (71300)	23,026
<p>Baseline: 4.1: Scale: 3 = improved capacity (district police plans developed)</p>	<p>Action 4.1.1 c. Support district police to undertake data management/analysis of crime statistics, encompassing all crimes and to be shared at divisional level (software)</p>	UNDP	EU	Contractual Service Comp (72100)	21,930
<p>Target: 4.1:</p>	<p>Action 4.1.1 d. Monitoring progress of plan implementation through supporting senior level police review, with particular focus on gender responsiveness.</p>	UNDP	EU	Workshop (75700)	6,579
<p>Indicator 4.2: Number of female police personnel increased along the 'mainstream' policing chain within police stations</p>	<p>Activity Result 4.2.1. Support greater representation of women along the 'policing chain' within district police stations</p>		EU	Contractual Service Comp (72100)	140,333
<p>Baseline: 4.2: less than 1% in the mainstream</p>	<p>Action 4.2.1 a. Based on needs assessment, undertake training of female police officers as a means to build capacity for a range of positions within the station and into 'mainstream' policing.</p>	UNDP	EU	Workshop (75700)	877
<p>Target 4.2: 5% increase by the close of 2016</p>	<p>Action 4.2.1 b. Support the implementation of the National Gender Responsive Policing Plan in KP provinces via exploring way forward with the KP Police (e.g. work-plan development)</p>	UNDP	EU	Contractual Service Comp (72100)	197,368
	<p>Action 4.2.1 c. Training of male police officers on gender-responsive policing with mentoring structure set up and linked to performance appraised at district level.</p>	UNDP	EU	Contractual Service Comp (72100)	27,961
	<p>Action 4.2.1 d. Support district-level police for interactive media/communication strategy for female public on services available</p>	UNDP	EU	Contractual Serv Non UN (75200), Furniture and equipment (72200)	0
	<p>Action 4.2.1 e. Feasibility study and establishment of <i>dar-ul-quran</i> (shelter) for women victims of crime in Malakand Division, Civil work, furniture and equipment to be supplied</p>	UNDP	EU	Local Consultant (71300)	6,579
	<p>Action 4.2.1 f. Engage with divisional and district police to prevent and respond to crimes against women sensitively through standard operating procedures (SOPs)</p>	UNDP	EU	Furniture and equipment (72200)	82,984
	<p>Action 4.2.1 g. Provide furniture and equipment for female reception desks/spaces with mentoring of police deployed to these desks (via trained senior police station officers, e.g. SHO, DSP, as well as tailored support from the Joint EU-UNDP Program staff).</p>	UNDP	EU	International Consultant (71200)	47,800
<p>Indicator 4.3: Extent to which trust and accountability established between police and the community</p>	<p>Activity Result 4.3.1. Support the implementation of community policing through regular public consultation on local security & justice issues, facilitation of public events, provide immediate response to local concerns as feasible and feed into policy making at Divisional and Central Police Office level, including reporting on public consultations and participation for provincial policy dialogues</p>		EU		0
<p>Scale: Scale: 1 =limited engagement of the police with community (no formalized platforms for interactions of community with the police) Scale: 2 = moderate engagement of the police with community (community policing forums established by the police with communities) Scale: 3 =regular engagement of the police with community (scheduled meetings held in a planned manner with assigned focal points and set agenda)</p>	<p>Action 4.3.1 a. Hold regular Community Policing Forums (CPF) in all districts, including women-only forums, with work plans and tracking of issues</p>	UNDP	EU	Contractual Service Comp (72100)	70,998
<p>Baseline: 4.3: Scale: 2 = moderate engagement of the police with community (established forums address trust and accountability)</p>	<p>Action 4.3.1 b. Establish e-mechanism within district police stations to track and respond to issues raised at community policing forums.</p>	UNDP	EU	Contractual Service Comp (72100)	49,342
	<p>Action 4.3.1 c. Minor theme infrastructure support as needed to facilitate community engagement (e.g. investigation, admin and management officer and gender responsive policing desk)</p>	UNDP	EU	Contractual serv Non UN (75200)	208,333
	<p>Action 4.3.1 d. Support meetings at divisional level to discuss policy implications/recommendations from CPF engagement and to be raised for Police Management Board, Central Police Office (CPO), as well as regular quarterly reporting to be shared with Divisional level for onward submission to CPO)</p>	UNDP	EU	Workshop (75700)	1,316

Forms established by the police with communities)	Activity	UNDP	EU	Contractual Service Comp (72100)	6,579
Target: 4.3: Scale:3=regular engagement of the police with community (scheduled meetings held in a planned manner with designated focal points and set agendas)	Action 4.3.1 e. Hold community events (sports, competitions, cultural) Action 4.3.1 f. Support awards ceremony for recognition of good policing practice and community engagement of the year (police and public awards) Action 4.3.1 g. Support development of effective media outreach strategy, e.g. radio, pamphlets, participating in UNDP-supported mobile legal clinics, via consultation at divisional and district levels Action 4.3.1 h. Explore and consult with all relevant stakeholders, KP Police (HQ, divisional, district, levels), PSPC, district, local government actors and local private sector, on how CPLC, CPFs, community wardens can work together, with an eye for a stakeholder approved roadmap on the way forward Action 4.3.1 i. Provide furniture & equipment to them as needed to facilitate community engagement (e.g. community police desk)	UNDP	EU	Contractual Service Comp (72100)	10,965
	Activity Result 4.4.1 - Support the implementation of a decentralized internal accountability system at police stations at district level through diversified complaint and tracking mechanisms, with linkages to central level	UNDP	EU	Contractual Service Comp (72100)	18,421
	Action 4.4.1 a. Community outreach on FIR and new SMS system, which will enable greater public access to service. Action 4.4.1 b. Support implementation/roll-out of SMS (and telephone) complaints system for public and follow-up mechanism within district police with linkage to Central Police Office (software) Action 4.4.1 c. Support implementation/roll-out of SMS (and telephone) complaints system for public and follow-up mechanism within district police with linkage to Central Police Office Action 4.4.1 d. Support the implementation of an automated First Information Report (FIR) tracking system at district police stations, which is accessible to senior police (divisional and above) as well as for public with files (software) Action 4.4.1 e. Provide equipment & furniture for implementation of an automated First Information Report (FIR) tracking system at district police stations, which is accessible to senior police (divisional and above) as well as for public with files Action 4.4.1 f. Support KP Police's Directorate of Internal Accountability with operational support (software) with a special focus on ensuring the feeding in of district level complaints, as well as developing a standard operating procedure (SOP) for complaint receipts and monitoring Action 4.4.1 g. Support KP Police's Directorate of Internal Accountability with operational support (equipment & furniture) with a special focus on ensuring the feeding in of district level complaints	UNDP	EU	Contractual Service Comp (72100)	13,158
	Activity Result 4.5.1. Strengthen skills capacity of KP Police to deliver better policing services	UNDP	EU	Contractual Service Comp (72100)	263,158
	Action 4.5.1 a. Undertake training on nodes base with district level monitoring of application by senior officers. Action 4.5.1 b. With the KP Training Wing and clearance of the Police Policy Board, support the amendment of the Police Training Policy to enable trained personnel to maintain posts in areas trained to the extent possible via mini study. Presentation. Action 4.5.1 c. Undertake an audit and mapping of existing police training institutes in KP & map existing training tools & curricula. Action 4.5.1 d. Support the KP Police to develop a monitoring and evaluation strategy and system for training. Action 4.5.1 e. Undertake review and revision of curriculum of course at Police Training College (PTC), Hangu as well supporting area-based training curriculum at Regional Training Centre, Swat	UNDP	EU	Contractual Service Comp (72100)	10,965
	Indicator 4.4: Extent to which police applies modernized techniques in case reporting, recording, and accountability				
	Scale:1 =Minimal application of modernized techniques (functional systems with manual entry and limited to district level) Scale:2 =Limited application of modernized techniques (functional system installed and piloted) Scale:3 =Moderate application of modernized techniques (functional system installed in selected districts) Scale:4 =Efficient application of modernized techniques (fully functional system in place in all police stations and used for crime and incident management)				
	Baseline: 4.4 Scale:1 =Minimal application of modernized techniques (functional systems with manual entry and limited in district level)				
	Target: 4.4 Scale:2 =Limited application of modernized techniques (functional system installed and piloted.)				
	Indicator 4.5: Extent to which the police is capacitated through institutional support and training, for better policing service delivery				
	Scale:1 =Limited capacity (Training curriculum not reviewed, no M&E system and strategy, for training in place, limited trainings and skills, limited resources) Scale:2 =Moderate Capacity (training curriculum reviewed and amendments made, M&E strategy for trainings in place, limited resources) Scale:3 =High Capacity (modified curriculum widely used for trainings, evaluation strategy, and system for training in place, moderate resources in place)				
	Baseline: 4.5 Scale:1 =Minimal application of modernized techniques (functional systems with manual entry and limited in district level)				
	Target: 4.5 Scale:2 =Limited application of modernized techniques (functional system installed and piloted.)				

Scale: 1 = Full capacity (Training curriculum not reviewed, no MKEE system and resources adequately placed)

Baseline: 4.3

Scale: 2 = Moderate Capacity (training curriculum reviewed and amendments made, MKEE strategy for training in place, limited trainings and skills, limited resources)

Target: 4.5

Scale: 3 = Adequate Capacity (training curriculum reviewed and amendments made, MKEE strategy for training in place, limited resources)

Action 4.5.1 f: Provide equipment to KP Police Training Wing under direction of international consultant	UNDP	EU	Furniture and equipment (72200)	5,482
Action 4.5.1 g: Support KP Police to establish Crime Data Analysis Centre with software system	UNDP	EU	Contractual Services Comp (72100)	54,825
Action 4.5.1 h: Support for improving working conditions for investigations, gender responsive policing, police management & administration at police station level.	UNDP	EU	Construction Serv Non UN (73300)	162,271
Action 4.5.1 i: Provide infrastructure support to Malaband District 3 levels after needs assessment for better service delivery.	UNDP	GoKP	Furniture and Equipment (72200)	10,000
Action 4.5.1 j: Review and assessment of second management issues of Malaband District 3 levels to command posts, third level.	UNDP	GoKP	Local Consultant (71300)	7,000
Action 4.5.1 k: Training and expert equipment for IEDs, Firearms and chemical analysis.	UNDP	GoKP	Contractual Services Comp (72100)	0
Action 4.5.1 l: Feasibility study for major FSL in Beshkwar.	UNDP	GoKP	Contractual Services Comp (72100)	25,000
Action 4.5.1 m: Support to three forensic personnel to FSL. Swat for 6 months	UNDP	SDC	Local Consultant (71300)	36,000
Action 4.5.1 n: Support the operationalization of FSL Swat	UNDP	US-NL	Furniture and Equipment (72200)	500,000
		DFID	Furniture and Equipment (72200)	123,750
Action 4.5.1 o: With the support of the KP Training Wing, establish a database on training (e.g. who is trained in what area, by whom) to track trainees, their mentoring and to support for more effective delivery and use of training.	UNDP	EU	Construction Serv Non UN (73300)	13,158
Action 4.5.1 p: Support minor infrastructure work at PTC, Hagar	UNDP	EU	Construction Serv Non UN (73300)	60,307
Action 4.5.1 q: Support district police to gather and use data electronically retrieved from outreach, with Divisional and Central Police Office engagement	UNDP	EU	Construction Serv Non UN (73300)	38,377
Action 4.5.1 r: Provision of minor infrastructure support to 21 MPSS	UNDP	US-NL	Construction Serv Non UN (73300)	210,000
Action 4.5.1 s: Provision of furniture and equipments to 21 MPSSs	UNDP	US-NL	Furniture and Equipment (72200)	451,500
Action 4.5.1 t: Training of police personnel in 21 MPSS in Gender responsive policing, community policing, investigation and operations	UNDP	US-NL	LOA (72100) International Consultant (71200)	171,200
Action 4.5.1 u: Support KP Police to establish Crime Data Analysis Centre with minor infrastructure	UNDP	EU	Contractual Services (72100)	26,276
Action 4.5.1 v: Support minor infrastructure work at Swat RT-C, women police dorms for separate women police officers's lodging, including day care facilities	UNDP	EU	Contractual Services (72100)	73,820
Action 4.5.1 w: Undertake training of the trainers (ToT) to provide a group of qualified instructor for KP police training wing	UNDP	EU	Trang & workshops (73700)	1
Action 4.5.1 x: Undertake training of the trainers (ToT) to provide a group of qualified instructors for police training wing		EU		2,457
Action 4.5.1 y: Prioritization and equipping of women dorms and day care centres in Police Training College (PTC) (collaboration with UN Women)		EU		52,341
Action 4.5.1 z: Timely response and equipping of women dorms and day care centres in Police Training College (PTC) (collaboration with UN Women)		EU		772,65
Activity Result 4.6.1: Support to the Office of Prosecutions under the home and five departments				

Indicator 4.6:

<p>Extent to which the roles of prosecutors and pleaders is enhanced in justice delivery</p> <p>Scales:</p> <p>Scale:1 = minimal role/lack of pleaders and prosecutors playing coordination between the police and the court, no assessment of the role done, to assess the gaps, responsibilities and opportunities for enhanced coordination)</p> <p>Scale:2=limited role (assessment done and public awareness campaigns launched)</p> <p>Scale:3 = moderate role (regular public awareness campaigns, prosecutors and pleaders involved in coordination)</p> <p>Scale:4 = efficient role (pleaders and prosecutors engage in regular coordination, resources and skills in place)</p> <p>Baseline: 4.6 Scale:1 = minimal role/lack of pleaders and prosecutors playing coordination between the police and the court, no assessment of the role done, to assess the gaps, responsibilities and opportunities for enhanced coordination)</p> <p>Target: 4.6 Scale:2 = limited role (assessment done and public awareness campaigns launched)</p>	<p>Action 4.6.1 a. Assessment of the role of the prosecutors and pleaders in the timely delivery of justice services</p> <p>Action 4.6.1 b. Trainings support to pleaders and prosecutors</p> <p>Action 4.6.1 c. Access to information (Online database, books) for pleaders and prosecutors</p> <p>Action 4.6.1 d. Support mechanisms for flow of data and information starting with the police and the judiciary</p>	<p>Mahaband University</p> <p>Mahaband University</p> <p>Mahaband University</p> <p>UNDP</p>	<p>GoKP</p> <p>GoKP</p> <p>EU</p> <p>EU</p> <p>GoKP</p> <p>EU</p> <p>EU</p> <p>EU</p> <p>EU</p>	<p>Contractual Services Comp (72100)</p> <p>Contractual Services Comp (72100)</p> <p>Contractual Services Comp (72100)</p> <p>Furniture and Equipment (72100)</p>	<p>15,000</p> <p>20,000</p> <p>40,000</p> <p>80,000</p> <p>20,000</p> <p>35,000</p> <p>55,000</p> <p>35,000</p> <p>42,700</p> <p>62,700</p>
<p>Indicator 4.7: Extent to which inmate care at prisons is improved</p> <p>Scales:</p> <p>Scale:1 = inadequate inmate care (lack of access to basic necessities, lack of rehabilitation programs, no assessment of the needs for training and knowledge of standards)</p> <p>Scale:2 = Limited inmate care (assessments of needs done, some vocational trainings piloted)</p> <p>Scale:3 = Adequate inmate care (based on comprehensive needs assessment trainings for prison staff conducted)</p> <p>Scale:4 = Enhanced inmate care (regular trainings and ownership of the same from prisons, better utilization of training outcomes for inmate care)</p> <p>Baseline: 4.7:</p> <p>Scale:1 = inadequate inmate care (lack of access to basic necessities, lack of rehabilitation programs, no assessment of the needs for training and knowledge of standards)</p> <p>Target 4.7:</p> <p>Scale:2 = Limited inmate care (assessments of needs done, some vocational trainings piloted)</p>	<p>Activity Result 4.7.1: To strengthen the capacity of prison officers and vocational activities for inmates with special emphasis on females and juveniles, and improved prison living environment</p> <p>Action 4.7.1 a. Assessment and piloting of vocational training program for female inmates and juveniles</p> <p>Action 4.7.1 b. Training of prison staff in line with international standards to enhance inmate care</p> <p>Action 4.7.1 c. Institutional support to Provincial Prison Academy</p>	<p>UNDP</p> <p>UNDP</p> <p>UNDP</p>	<p>GoKP</p> <p>GoKP</p> <p>GoKP</p>	<p>0</p> <p>0</p> <p>0</p>	
<p>Sub total</p>					<p>4,213,443</p>

<p>Output 5 Knowledge material and data through research, monitoring and evaluation for internal and external consumption developed to support program viability and policy Indicator 5.1:</p>	<p>Activity/ Result 5.1.1: Conduct one research study to explore Legal aid needs in two districts of Southern KP and one research on the use and effectiveness of Legal aid desks and clinics in Mahlkand Action 5.1.1 a. one research study exploring new areas of interventions in terms of Legal Aid, ADR in 2 districts of Southern KP Action 5.1.1 b. Research on the use and effectiveness of Legal Aid Desks and Clinics and trainings using case modeling methodology Action 5.1.1 c Research study exploring new areas of interventions in terms of ADR in 2 districts of Southern KP</p>				
<p><i>Extent to which the project uses evidence base for optimal programming:</i></p>		UNDP	SDC	Contractual Services (72100)	13,000
<p>Scale:</p>		University	SDC	Local Consultant (71300)	13,000
<p>Scale:1= limited use of evidence base Scale:2=somewhat moderate use of evidence base Scale:3= moderate use of evidence base</p>		UNDP	EU	Contractual Services (72100)	13,000

Scale:4=efficient use of evidence us Baseline 5.1	Action 5.1.1 d. one research study exploring new areas of interventions in terms of judiciary and courts in 2 districts of Southern KP	UNDP	GoSP	Contractual Services (72100)	15,000
Scale:2=somewhat moderate use of evidence base Target 5.1.	Action 5.1.1 e study on the use and effectiveness of trainings under Judiciary	UNDP	GoSP	Local Consultant (71300)	12,000
Scale:3=moderate use of evidence base	Action 5.1.1 f one KAP and Services User Survey conducted in the intervention areas of selected model police stations in Mahlaand	UNDP	SDC	Contractual Services (72100)	60,000